

# Youth Experiencing Homelessness

California's Education System for K–12 Inadequately Identifies and Supports These Youth

November 2019

### **REPORT 2019-104**





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November 7, 2019 **2019-104** 

The Governor of California President pro Tempore of the Senate Speaker of the Assembly State Capitol Sacramento, California 95814

Dear Governor and Legislative Leaders:

As directed by the Joint Legislative Audit Committee, my office conducted an audit of local educational agencies (LEAs) and the California Department of Education (Education). Our assessment focused on these entities' efforts to identify and support youth experiencing homelessness, and the following report details the audit's findings and conclusions. We determined that the LEAs we reviewed could do more to identify and support these youth, and that Education has provided inadequate oversight of the State's homeless education program.

Some LEAs have underidentified youth experiencing homelessness. The six LEAs we reviewed did not always employ sufficient or effective methods to identify these youth. Although industry experts, best practices, and most of the LEAs we reviewed recognize that using an annual housing questionnaire is a primary method to identify these youth, not all of the LEAs use such a questionnaire. Further, none of the LEAs we reviewed sufficiently trained staff who provide services to youth experiencing homelessness about the legal requirements of the federal McKinney-Vento Education Assistance Improvement Act or the signs of homelessness. Moreover, even though federal and state laws require LEAs to disseminate in certain public places, information related to their homeless education programs, only one of the LEAs we reviewed had done so. As a result, the six LEAs we reviewed may not identify and provide youth who experience homelessness with the services they need for successful performance outcomes.

We believe these issues are in part a result of Education's inadequate oversight of the State's homeless education program. Specifically, Education monitors less than 1 percent of the nearly 2,300 LEAs in the State each academic year. Additionally, Education does not effectively use data it collects to identify and provide specific guidance to LEAs that do not effectively identify youth experiencing homelessness. Further, Education has not developed training modules for all LEA staff that it committed to develop in its state plan. Although Education attributed these inadequacies largely to a lack of resources, it has not conducted a staffing analysis to identify the additional resources it needs to fulfill its responsibilities.

Respectfully submitted,

ELAINE M. HOWLE, CPA California State Auditor

Elaine M. Howle

### **Selected Abbreviations Used in This Report**

Birmingham Charter	Birmingham Community Charter High School
CALPADS	California Longitudinal Pupil Achievement Data System
CARS	Consolidated Application and Reporting System
Education	California Department of Education
ESEA	Elementary and Secondary Education Act of 1965
ESSA	Every Student Succeeds Act
federal best practices	U.S. ED's nonregulatory guidance and the National Center for Homeless Education's best practices
Greenfield	Greenfield Union School District
Gridley	Gridley Unified School District
HUD	U.S. Department of Housing and Urban Development
LEAs	local educational agencies
NAEHCY	National Association for the Education of Homeless Children and Youth
Norwalk-La Mirada	Norwalk-La Mirada Unified School District
RESA	Regional Educational Service Agency
San Bernardino	San Bernardino City Unified School District
state coordinator	Office of the Coordinator for the Education of Homeless Children and Youth
U.S. ED	U.S. Department of Education
Vallejo	Vallejo City Unified School District

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### **Summary**

#### **Results in Brief**

According to the U.S. Department of Housing and Urban Development, more people in California experience homelessness than in any other state in the nation. The population experiencing homelessness includes a significant number of youth whose performance outcomes often suffer as a result. Federal law defines youth experiencing homelessness as those lacking a fixed, regular, and adequate nighttime residence and it includes those who share housing with other persons because of economic hardship or live in cars, parks, abandoned buildings, or similar settings. 1 To address some of the challenges that these youth may face, federal law requires states to ensure that they have equal access to the same free, appropriate public education available to other youth. The federal McKinney-Vento Education Assistance Improvement Act (McKinney-Vento Act) provides federal funds to states to identify these youth and provide services to enable them to enroll in, attend, and succeed in school. The California Department of Education (Education) is responsible for overseeing and administering education, including the education of youth experiencing homelessness in California. Local educational agencies (LEAs) school districts, county offices of education, and charter schools designate local liaisons who are responsible for ensuring that school personnel identify youth experiencing homelessness and provide them with educationally related support services.

Education's data suggest that youth experiencing homelessness are much more likely than their peers to experience poor performance outcomes, such as chronic absenteeism and suspension. They are also less likely to graduate from high school. These performance outcomes suggest that the LEAs are not providing adequate services, including tutoring, transportation, school supplies, food, and counseling, that could better ensure the success of these youth. Although many factors can contribute to a particular student's performance outcomes, for the six LEAs we visited—Birmingham Community Charter High School (Birmingham Charter), Greenfield Union School District (Greenfield), Gridley Unified School District (Gridley), Norwalk-La Mirada Unified School District (Norwalk-La Mirada), San Bernardino City Unified School District (San Bernardino), and Vallejo City Unified School District (Vallejo)—our analysis indicates that when LEAs coordinate with organizations that provide services to youth and their families who are experiencing homelessness, those youth tend to be more successful.

### Audit Highlights...

Our audit of LEAs' and Education's efforts to identify and support youth experiencing homelessness revealed the following:

- » Available data suggest that California LEAs are not doing enough to identify youth experiencing homelessness.
- Homeless education experts generally estimate that 5 to 10 percent of economically disadvantaged youth experience homelessness.
- Four of the six LEAs we reviewed—
  five school districts and one charter
  school—identified 3 percent or fewer
  of their economically disadvantaged
  youth as experiencing homelessness.
- » The six LEAs we reviewed could do more to identify and support youth experiencing homelessness.
  - None of the six LEAs we reviewed sufficiently trained staff to ensure they were aware of information that would help them identify youth needing services.
  - Only one LEA we reviewed has disseminated information about its homeless education program.
- » Education is federally required to oversee the State's homeless education program, but it has provided inadequate oversight and leadership.
  - It monitors this program in less than 1 percent of the nearly 2,300 LEAs in the State each academic year.
- It does not effectively use the data it collects to identify and provide guidance to LEAs that may be underreporting the number of youth experiencing homelessness.
- It has not conducted a staffing analysis to identify additional resources needed to provide adequate oversight of LEAs' homeless education programs.

Although federal law refers to these youth as homeless children and youth, for the purposes of this report we refer to them as youth experiencing homelessness to avoid stigma.

Although Birmingham Charter, Greenfield, and Gridley identified too few youth experiencing homelessness to make a meaningful comparison, the data from the other three LEAs support the reasoning that greater coordination generally yields better results. Specifically, Norwalk-La Mirada works with other organizations to provide various services to families and youth experiencing homelessness; further, although San Bernardino could not always provide documentation, it claims that it also works with service organizations to provide services to these youth and their families. The data show that at these two LEAs, the youth experiencing homelessness had lower rates of absenteeism, suspension, and dropping out than statewide averages, whereas the youth experiencing homelessness at Vallejo, which told us that it generally does not coordinate with service organizations, consistently had higher rates of absenteeism, suspension, and dropping out compared to statewide averages.

The available data also suggest that California LEAs are not doing enough to identify youth who are experiencing homelessness, even though identification is the critical first step to providing these youth with the necessary services and support. Homeless education experts generally estimate that 5 to 10 percent of economically disadvantaged youth—those eligible for free or reduced-price meals under the National School Lunch Program—experience homelessness during an academic year. However, despite the high numbers of economically disadvantaged youth enrolled in California schools, Education has not established a benchmark for determining those LEAs that may not be identifying all youth experiencing homelessness. Without such a benchmark Education cannot determine whether LEAs in the State are adequately identifying youth experiencing homelessness. Specifically, Education's data show that the majority of LEAs in the State identified less than 5 percent of their economically disadvantaged youth as experiencing homelessness during academic years 2015–16 through 2017–18. In fact, of the six LEAs we visited, four identified 3 percent or fewer of their economically disadvantaged students as experiencing homelessness. When LEAs fail to identify these youth, they cannot provide them with much-needed services.

Although all but one of the six LEAs we reviewed acknowledged that they have not identified all youth experiencing homelessness, they have not taken steps to improve their processes. None of the six LEAs have adequately trained school personnel who provide services to these youth, as federal law requires. This training would help to ensure that the staff are aware of important information, such as the definition of a *youth experiencing homelessness* and the key indicators to look for, that would help them identify the youth needing services. Moreover, several of the six LEAs have ineffective identification methods, and none have sufficiently

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followed best practices. For example, two of the six do not provide annual housing questionnaires to all enrolled students to identify whether they are experiencing homelessness. By using a housing questionnaire at least annually to determine the housing situation of each enrolled student, LEAs could better identify youth who are currently experiencing homelessness.

Moreover, federal and state laws require that LEAs disseminate certain information related to their homeless education programs in public places, including schools, shelters, public libraries, and food pantries, frequented by families of youth experiencing homelessness to increase awareness regarding the educational rights of youth experiencing homelessness. However, only one of the six LEAs we visited—San Bernardino—has disseminated such information. Local liaisons for four of the remaining LEAs were unaware that the law required them to disseminate such information, and the final LEA—Norwalk-La Mirada—only disseminated information several years ago at the onset of its homeless education program. When LEAs do not disseminate information to all stakeholders about the rights of these youth, they hinder their own ability to identify all of them.

We believe that many of the problems we noted at the six LEAs are in part a result of Education's inadequate oversight and leadership of the State's homeless education program. Federal law requires Education to monitor the activities of LEAs to ensure that they are complying with the requirements of the McKinney-Vento Act. However, of the nearly 2,300 LEAs in the State, Education monitors only about 20 each academic year, less than 1 percent. Considering the severity of homelessness in California, Education's review of so few LEAs is concerning. Education's inadequate monitoring efforts have likely contributed to the issues we identified at the six LEAs. Education also does not fully leverage the data it collects to identify those LEAs that may not be effectively identifying or providing services to youth experiencing homelessness. For example, Education could use the data it collects to pinpoint those LEAs that have identified significantly less than 5 percent of their economically disadvantaged students as experiencing homelessness, and it could provide additional guidance and technical assistance to those LEAs. Identifying those LEAs that require additional guidance is especially important because the guidance Education currently provides is inadequate. Specifically, the sample documents that Education has posted on its website—a sample housing questionnaire and training modules for certain school staff—do not include some key best practices. Further, the sample housing questionnaire contains language that could hinder LEAs in identifying youth entitled to receive services that could help to improve their academic success.

Education has asserted that a lack of resources has prevented it from adequately overseeing the LEAs' homeless education programs. Although it has engaged in deliberations, some of which are confidential, over whether its staffing is adequate, it has not conducted a staffing analysis to identify the additional resources it needs to adequately oversee LEAs' programs. Further, it did not redirect resources from within the department to its homeless education program until after our audit began. Unless it provides adequate program monitoring, training, and guidance, Education cannot ensure that LEAs are properly identifying and supporting youth experiencing homelessness. Its leadership is critical to ensuring that these vulnerable youth receive the services that they need and to which they are entitled.

#### **Selected Recommendations**

### Legislature

To ensure that LEAs effectively identify youth experiencing homelessness, the Legislature should require them to distribute a housing questionnaire to all families and youth, at least annually, and to follow federal laws and best practices when developing the content of the housing questionnaire. The Legislature should also require LEAs to ensure that school personnel who provide services to youth experiencing homelessness receive training on the homeless education program at least annually.

To assure stronger oversight of the State's homeless education program and effective monitoring of LEAs to help them identify additional youth experiencing homelessness, the Legislature should require Education to develop and implement an LEA monitoring plan that is risk-based and focuses both onsite and desk reviews, on those LEAs that Education determines are at the greatest risk of underidentifying youth experiencing homelessness and those LEAs whose homeless education program policies may be outdated.

### **LEAs**

To comply with federal laws, Birmingham Charter, Greenfield, Gridley, Norwalk-La Mirada, San Bernardino, and Vallejo should, before academic year 2020–21, ensure that LEA staff who provide services to youth experiencing homelessness receive training on the McKinney-Vento Act. Further, to follow best practices, these LEAs should provide this training at least once annually.

To comply with federal laws, before academic year 2020–21, Birmingham Charter, Greenfield, Gridley, Norwalk-La Mirada, and Vallejo should distribute information about the educational rights of youth experiencing homelessness in public places frequented by families of such youth, including schools, shelters, public libraries, and food pantries.

#### **Education**

To ensure that all LEAs receive necessary guidance and training, Education should, beginning with academic year 2020–21, review the guidance documents and templates, including the housing questionnaire, that it makes available on its website for LEAs and ensure that all the documents reflect current best practices. It should then make all LEAs aware of these revised documents.

To ensure that it can effectively meet its responsibilities under federal law for the homeless education program, Education should complete a staffing analysis by May 2020. If Education determines that it needs additional staffing, it should take the necessary steps, including reallocating existing resources within the department, to secure the needed resources.

#### **Agency Comments**

Education generally agreed with our recommendations and stated that it will take actions to implement them. However, it disagreed with our recommendation to perform a staffing analysis asserting that it does not anticipate needing additional resources at this time. The six LEAs agreed with all of our recommendations and stated that they will take actions to implement them.

### Introduction

### **Background**

In 2018, the U.S. Department of Housing and Urban Development (HUD) determined that about half a million people in the U.S. experience homelessness on a given night. HUD further reported that more people in California experience homelessness than in any other state in the nation. Among the Californians experiencing homelessness are a significant number of unaccompanied youth and families with children. In the 2017—18 academic year, the latest year for which cumulative data about those experiencing homelessness are available, California's local educational agencies (LEAs)-school districts, charter schools, and county offices of education—identified more than 269,000 such youth, or about 4 percent of the State's student population in kindergarten through grade 12 (K–12). However, according to a 2019 report from the American Civil Liberties Union and the California Homeless Youth Project, survey responses that they received from almost 700 California LEAs indicated that LEAs in California are almost certainly not identifying all such youth.

According to the National Center for Homeless Education—an organization that operates a technical assistance center for the U.S. Department of Education (U.S. ED)—homelessness negatively affects a youth's development and academic performance. For example, research on homelessness found that youth who experience homelessness are more likely to be chronically absent, fail courses, have disciplinary issues, and drop out of high school than other youth. Further, a national homelessness and poverty working group found that these youth are twice as likely to have learning disabilities and three times more likely to have emotional and behavioral problems than their peers who are not experiencing homelessness. Moreover, according to a 2017 report by the University of Chicago, adults who do not have a high school diploma or the equivalent are nearly five times more likely to experience homelessness than those who completed high school.

### Federal Law Provides Benefits for Youth Who Are Experiencing Homelessness

In 1987 Congress recognized that the problem of homelessness had become increasingly severe and established an act that became known as the McKinney-Vento Homeless Assistance Act (McKinney-Vento Act), which coordinates resources and programs for those experiencing homelessness, with an emphasis

The McKinney-Vento Act defines youth experiencing homelessness as those lacking a fixed, regular, and adequate nighttime residence and includes children and youth who meet the following criteria:

- Share housing with others because of the loss of housing, economic hardship, or a similar reason.
- Have a primary nighttime residence that is not designed for or ordinarily used as a regular sleeping accommodation.
- Live in cars, parks, public spaces, abandoned buildings, substandard housing, bus or train stations, or similar settings.

Source: Federal law.

on families with children. The McKinney-Vento Act defines *youth experiencing homelessness* as the text box describes and sets forth requirements and responsibilities for states and LEAs in identifying and supporting these youth.

To administer and oversee states' homeless education programs, the McKinney-Vento Act requires states to designate an Office of the Coordinator for Education of Homeless Children and Youth (state coordinator). The McKinney-Vento Act also requires each LEA to designate an LEA liaison (local liaison) for its youth experiencing homelessness. Further, local liaisons are responsible for ensuring that school personnel identify these youth and provide them with educationally related support services, such as tutoring, transportation, school

supplies, food, and counseling, to aid them in meeting the same academic standards as other students. The McKinney-Vento Act also authorizes grant funds that the federal government awards to states to assist with homeless education activities. In academic year 2018–19, California received nearly \$10.6 million of these federal grant funds.

Moreover, the Elementary and Secondary Education Act of 1965 (ESEA), as amended and reauthorized by the Every Student Succeeds Act (ESSA) in 2015, establishes, among other provisions, the goal of providing all children an opportunity to receive a fair, equitable, and high-quality education and to close educational achievement gaps. Specifically, state educational agencies must ensure that all students, including youth experiencing homelessness, have equal access to the same free, appropriate public education as other children. In this regard, ESEA requires state educational agencies, including the California Department of Education (Education), to provide support to LEAs in the identification, enrollment, attendance, and provision of a stable school environment for youth experiencing homelessness. To receive federal assistance, each state must submit a plan (state plan) that describes how the state intends to implement various federal requirements for each program covered by ESEA, including the one established by the McKinney-Vento Act—what educational experts commonly refer to as the homeless education program. Therefore, a portion of the state plan must include strategies to address challenges that youth experiencing homelessness face with enrollment, attendance, and academic success. The state coordinator is responsible for implementing the portion of the state plan that pertains to homeless education.

# Education and LEAs Each Have a Role in Identifying and Serving Youth Experiencing Homelessness

The state coordinator is responsible for a variety of activities to administer and oversee the State's homeless education program. These responsibilities include collecting and publicizing the data on youth experiencing homelessness that the nearly 2,300 LEAs identify, providing technical assistance and training opportunities to LEAs on identifying and providing services to these youth, and monitoring LEAs' compliance with federal laws.<sup>2</sup> In addition, the state coordinator must coordinate activities and collaborate with providers of services to these youth; community organizations and groups that represent the youth; and educators, such as teachers, school administrators, and child development personnel. As of June 2019, the state coordinator had two full-time staff members and one part-time staff member to administer the State's program.

Under federal law, local liaisons are primarily responsible for ensuring that their schools' personnel identify youth experiencing homelessness, receive training, conduct outreach to stakeholders, and coordinate with other agencies. Local liaisons help ensure that these youth receive equal access to the same free, appropriate public education as other youth. Further, federal law requires local liaisons to inform the families of such youth of their educational rights and the services available to them. School staff, including teachers, counselors, and cafeteria workers, are most likely to identify youth experiencing homelessness because of their daily interactions with students. To assure that LEAs identify all these youth, federal law requires local liaisons to coordinate with school staff to provide them with resources and training about homeless education.

The U.S. ED has established nonregulatory guidance, and it funds the National Center for Homeless Education to provide technical assistance to states and to establish additional best practices for states and LEAs to reference in administering their homeless education programs. For the purposes of this report, we refer to the U.S. ED's nonregulatory guidance and the National Center for Homeless Education's best practices as *best practices*. These best practices highlight the need for LEAs to ensure that local liaisons have sufficient capacity—that is, the knowledge, skills, resources, and authority—to carry out their duties.

At the beginning and end of each academic year, Education requires LEAs to report the number of youth they have identified as experiencing homelessness through the California Longitudinal Pupil Achievement Data System (CALPADS), a system composed of student demographic and enrollment data.

Federal law requires or allows LEAs to provide various services and resources to youth experiencing homelessness, including but not limited to the following:

#### Services

- · Enrollment in school nutrition programs
- Transportation to and from school
- · Referrals to medical and counseling services

#### Resources

- · School supplies
- Clothing to meet dress or uniform requirements
- · Extended learning time and tutoring
- Assistance in obtaining required documentation for enrollment
- · Student fees
- Fees for advance placement testing and college entrance exams

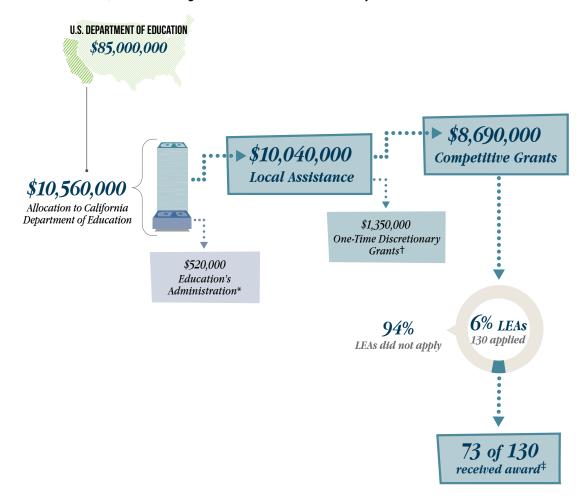
Source: Federal law and best practices.

# Education and LEAs Receive Funds From Several Sources to Support Homeless Education

To support states' efforts to ensure that all children meet certain academic standards, the U.S. ED annually allocates federal Title I funds to states to carry out their state plans, including homeless education activities. States distribute a certain percentage of these funds directly to LEAs. Additionally, federal law requires LEAs to set aside a portion of these federal funds necessary to support youth experiencing homelessness. LEAs may use Title I funds to provide the services and resources in the text box to these youth. LEAs may also use federal funds to provide school staff with training to heighten their understanding of and sensitivity to the needs and rights of these youth. Finally, LEAs may use funds for parental outreach and community education about the rights of and resources available to youth experiencing homelessness; to coordinate with other schools and agencies that provide services to these youth; and to conduct outreach to students living in shelters, motels, or other temporary residences.

In addition, states receive federal grants under the McKinney-Vento Act to support the identification of youth experiencing homelessness and to provide them access to the services they need. States may use up to 25 percent of the grant funds for state-level activities and not less than 75 percent of the funds to competitively award grants to LEAs. California has established a competitive grant process that allows LEAs to apply for awards ranging from \$15,000 to \$250,000 per year. An LEA must have identified at least 50 students who are experiencing homelessness to be eligible for the grant awards. Alternately, multiple LEAs can form a consortium to meet this requirement. Education awards its selected grantees grant amounts based on specific factors, including the number of youth they have identified as experiencing homelessness. As Figure 1 shows, of the nearly \$10.6 million it received in academic year 2018-19 as McKinney-Vento Act grants, Education awarded about \$8.7 million in competitive grants to LEAs. In that year, only 130 of the nearly 2,300 LEAs in California applied for grants and 73 received awards.

Figure 1
In Academic Year 2018–19, Education Budgeted Most of the Federal McKinney-Vento Act Funds It Received for Awards to LEAs



Source: U.S. ED and Education's academic year 2018–19 Education for Homeless Children and Youth Program Funding Results.

Note: This figure presents appropriated and budgeted amounts, not actuals. Education was not able to provide actual expenditures for academic year 2018–19 because, as of October 2019, it had not finalized its accounting records for that year.

- \* In academic year 2018–19, Education budgeted 5.5% of the federal McKinney-Vento Act funds it received for administration of the homeless education program.
- † In academic year 2018–19, Education provided one-time grants to county offices of education, in part, to provide countywide activities, such as training and technical assistance to all local homeless liaisons. Education also provided one-time grants to three individual LEAs.
- ‡ Education requires LEAs that have identified fewer than 50 youth as experiencing homelessness to apply for the grant as a consortium—a combination of LEAs—to meet the application criteria. In academic year 2018–19, Education awarded funds to one consortium, which consisted of five LEAs. We present this consortium as a single entity in the figure above.

In addition to federal funds, LEAs in California receive state and local funds to support their homeless education programs based on factors such as the percentage of their students who are economically disadvantaged. LEAs can also receive contributions from individuals or homeless service organizations. For example, best practices state that in order to ensure that LEAs do not prevent youth experiencing homelessness from participating in extracurricular activities because of the associated costs, such as purchasing sports uniforms or band instruments. Local liaisons can seek sponsorships to cover these costs from parent groups, civic organizations, and local businesses. In addition, local liaisons can collaborate with food banks or nutritional service organizations to provide youth and families experiencing homelessness with food outside of the school setting. Finally, local liaisons can work with community-based organizations and public agencies to provide these youth with school uniforms to ensure that their inability to purchase uniforms does not create an enrollment barrier.

### **Chapter 1**

# SOME LEAS HAVE NOT ADEQUATELY IDENTIFIED AND SERVED YOUTH WHO ARE EXPERIENCING HOMELESSNESS

### **Chapter Summary**

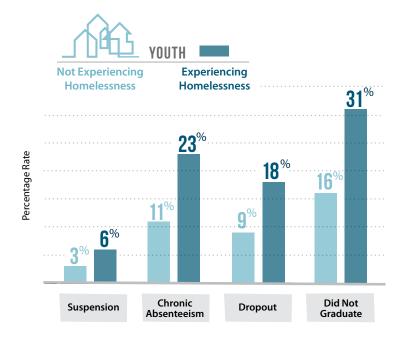
Some LEAs in California are not identifying and providing appropriate services to youth experiencing homelessness in their jurisdictions, which may affect the performance outcomes of these youth on measures such as chronic absenteeism, suspension, and graduation. Considering that the goal of the McKinney-Vento Act is to ensure that each youth experiencing homelessness has equal access to the same public education as provided to other youth, the consistent gap in critical performance outcomes between youth experiencing homelessness and their peers is concerning. Significant differences in the level of services that LEAs are providing to some youth experiencing homelessness may affect their chances for success. For example, when we reviewed two comparable LEAs, we found that one—which provided a high level of services—reported that its youth experiencing homelessness performed better than the statewide average on performance outcomes. The other—which provided a significantly lower level of services—reported that the rates of absenteeism, suspension, and dropping out for youth experiencing homelessness were more than twice the statewide average.

Further, most of the six LEAs we visited—Birmingham Community Charter High School (Birmingham Charter), Greenfield Union School District (Greenfield), Gridley Unified School District (Gridley), Norwalk-La Mirada Unified School District (Norwalk-La Mirada), San Bernardino City Unified School District (San Bernardino), and Vallejo City Unified School District (Vallejo)—acknowledged that they likely were not identifying all youth who were experiencing homelessness during the academic year. The majority of the six LEAs we visited did not dedicate significant time to their homeless education programs. We found that the more time an LEA's staff dedicated to administering its homeless education program, the higher the number of youth the LEA identified as experiencing homelessness. Further, although best practices recommend that LEAs use a housing questionnaire to identify such youth, we found the LEAs did not effectively use housing questionnaires. In addition, none of the LEAs followed the federal law requirement to ensure that school personnel who provide services to these youth receive training on their responsibilities or to undertake activities to increase their awareness regarding the educational rights of youth experiencing homelessness. The LEAs we interviewed generally recognized the value of these practices yet have not fully implemented them.

# LEAs' Efforts to Support Youth Experiencing Homelessness Have Not Always Yielded the Desired Results

LEAs have not always been effective in ensuring that youth experiencing homelessness have access to the education and other services that they need to succeed academically. According to Education's statewide data, youth who were experiencing homelessness during academic year 2017–18 were chronically absent, suspended from school, and dropped out of school at twice the rate of their peers not experiencing homelessness. As Figure 2 shows, LEAs reported that 23 percent of their youth experiencing homelessness were chronically absent, in comparison to 11 percent of their peers. Although numerous considerations can affect student performance outcomes, the consistent gap across different academic indicators between youth experiencing homelessness and their peers suggests that LEAs throughout the State are not ensuring that such youth have equal access to the same free, appropriate public education.

Figure 2
California's Youth Experiencing Homelessness Are More Likely Than Other Youth to Have Problems That Can Affect Performance Outcomes
Academic Year 2017–18



Source: Data that Education collects from LEAs through CALPADS.

The effectiveness of the homeless education programs for the six LEAs we visited varied significantly. For example, Vallejo and Norwalk-La Mirada are both located in cities with similar populations and poverty levels and with similar numbers of enrolled students. However, the performance outcomes for Vallejo's youth experiencing homelessness all fell short of the statewide average, whereas Norwalk La-Mirada's youth experiencing homelessness performed better than the statewide average on all measures. During academic year 2017–18, Norwalk-La Mirada reported that its youth experiencing homelessness had a suspension rate of 4 percent and chronic absenteeism rate of nearly 13 percent, which were better than the statewide averages. However, during the same year, Vallejo's youth experiencing homelessness were suspended at a rate of 14 percent, two-and-a-half times the statewide average, and they experienced chronic absenteeism at a rate of 60 percent, more than two-and-a-half times the statewide average.

Moreover, youth experiencing homelessness in San Bernardino, the LEA with the largest student enrollment we visited, also performed better on some performance outcomes than the statewide average. During academic year 2017–18, 69 percent of youth experiencing homelessness statewide graduated from high school. That year, San Bernardino reported that nearly 80 percent of its youth experiencing homelessness graduated. Similarly, Norwalk-La Mirada reported that 85 percent of its youth experiencing homelessness graduated. In contrast, Vallejo's youth experiencing homelessness graduated at a rate of 40 percent. Vallejo's superintendent agreed that it needs to do more to improve the performance outcomes of its youth experiencing homelessness; however, he explained that due to budgetary constraints, Vallejo has had to reduce services and personnel, which has affected all of its students, including youth experiencing homelessness.

Although many factors may affect the performance outcomes of youth experiencing homelessness, we found some significant differences in the types of services that these three LEAs collaborate with other entities to provide, which may have played a role in the success of these youth. Specifically, in addition to providing tutoring, transportation, and school supplies within the school setting, Norwalk-La Mirada has developed collaborations with many service organizations such as those that provide housing assistance, food, health care services, and family counseling, as Table 1 shows. Norwalk-La Mirada's local liaison told us that the LEA discovered that youth experiencing homelessness could be more successful when they and their families' basic needs, including housing, are met. For example, Norwalk-La Mirada collaborates with nonprofit organizations to arrange for housing assistance and food for the families of these youth. Although, as Table 1 indicates, San Bernardino was unable to provide evidence of its collaboration

The effectiveness of the homeless education programs for the six LEAs we visited varied significantly.

with providers of social welfare services and health care services, it asserted that it does collaborate with these types of providers. San Bernardino has developed collaborations with other service organizations to coordinate counseling services, meal services, and housing services.

**Table 1**Coordination With Service Providers Varied Among the LEAs We Visited

SERVICES	BIRMINGHAM CHARTER	GREENFIELD	GRIDLEY	NORWALK-LA MIRADA	SAN BERNARDINO	VALLEJO
Counseling	X	$\checkmark$	X	✓	$\checkmark$	X
Health care	X	✓	X	$\checkmark$	X	$\checkmark$
Housing and shelter	X	✓	X	$\checkmark$	<b>√</b>	X
Meals	X	✓	X	<b>√</b>	<b>√</b>	$\checkmark$
Social welfare*	X	✓	X	✓	X	X

Source: Best practices, LEA interviews, and documentation to demonstrate coordination with service providers.

Vallejo's local liaison told us that he provides youth experiencing homelessness and their families with a list of external organizations that provide services. However, as Table 1 shows, Vallejo does not formally collaborate with other organizations to ensure that the youth and their families receive services related to counseling, social welfare, and housing outside of the school setting. According to its superintendent, Vallejo was unaware that best practices recommend coordinating with local service providers to identify and support these youth. The difference in the level of effort that these three LEAs place on collaborating with outside entities to help youth experiencing homeless and their families to improve their living situations may well have contributed to the difference in performance outcomes of those youth.

Further, Norwalk-La Mirada and San Bernardino dedicated more time to administering their homeless education programs than did Vallejo. Specifically, during academic year 2017–18, Norwalk-La Mirada's local liaison stated that the LEA had dedicated one full-time and one part-time staff position to identifying and supporting youth experiencing homelessness. San Bernardino, which had 58,000 students enrolled in academic year 2017–18, or three times the enrollment of Norwalk-La Mirada, stated that it has four full-time staff who spend approximately 70 percent of their time

<sup>\*</sup> Social welfare services include financial assistance programs and child-care assistance.

identifying and supporting such youth. In comparison, Vallejo's local liaison is also the director of student services, a position that the superintendent explained has many other responsibilities unrelated to homelessness. Consequently, Vallejo's local liaison estimated that he spends only a limited number of hours each month on identifying and supporting youth experiencing homelessness.

Although we visited six LEAs, the other three LEAs—Birmingham Charter, Greenfield, and Gridley—are not comparable as their sizes vary and they have identified few youth as experiencing homelessness; thus, comparing their performance outcomes would not result in valid conclusions. For example, Gridley identified only one youth experiencing homelessness during academic year 2017–18, which would result in either a 100 percent or a 0 percent rate of success for each performance outcome. Because they identified such small numbers of youth, we did not include them when comparing performance outcomes and services.

### LEAs Could Provide Better Services Through Data-Sharing Agreements

To leverage staff time and increase the likelihood that youth experiencing homelessness are receiving the services they need to succeed, Education could provide guidance to LEAs on data-sharing agreements with service providers. HUD administers the Continuum of Care Program, which is intended to promote a communitywide commitment to ending homelessness, to provide funding for efforts by nonprofit providers and state and local governments to quickly rehouse people experiencing homelessness, and to optimize self-sufficiency among those experiencing homelessness. Federal regulations define a Continuum of Care as a group that consists of representatives from organizations within a specified geographic area, including nonprofit homeless service providers, victim service providers, faith-based organizations, governments, businesses, advocates, and public housing agencies. Each Continuum of Care is responsible for operating a homeless management information system—a local information technology system used to collect client-level data as well as data on the provision of housing and services to homeless individuals and families and people at risk of homelessness.

The Continuum of Care Program uses HUD's definition of homelessness, which includes those whose primary nighttime residence is a public or private place not ordinarily used as a regular sleeping accommodation, such as streets, vehicles, abandoned buildings, parks, or campgrounds. However, unlike the McKinney-Vento Act, HUD's definition of homelessness generally does not include youth who live with others due to economic hardship; therefore, the Continuum of Care Program may not

Each Continuum of Care is responsible for operating a homeless management information system—a local information technology system used to collect client-level data as well as data on the provision of housing and services to homeless individuals and families and people at risk of homelessness.

The Continuum of Care Program could provide valuable assistance to those youth who may qualify as experiencing homelessness under HUD's definition because they are unsheltered or live in shelters, motels, or hotels.

provide assistance to all of the youth who qualify for services under the McKinney-Vento Act. Nevertheless, the Continuum of Care Program could provide valuable assistance to those youth who may qualify as experiencing homelessness under HUD's definition because they are unsheltered or live in shelters, motels, or hotels. Up to 16 percent, or more than 43,000, of the youth who LEAs identified as experiencing homelessness may have met this description during academic year 2017–18.

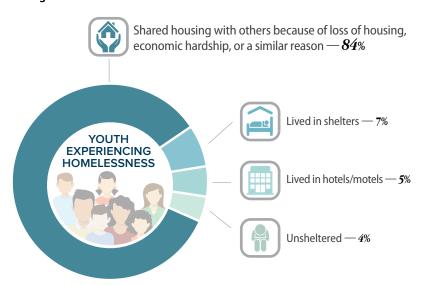
The U.S. ED provides guidance on the use of data to foster interagency and community coordination. In 2015, in coordination with the U.S. Interagency Council on Homelessness, the U.S. ED developed an informational brief that provided several examples of the benefits of interagency collaboration. The brief noted that some educational agencies in other states have established data-sharing agreements with their local Continuum of Care to authorize those agencies to enter the youth's information—so long as it is not personally identifiable or, if it is identifiable, the LEA received parental consent to do so—into the Continuum of Care's local homeless management information system. For example, the brief explained that all school districts in one county in Michigan have a data-sharing memorandum of understanding with the county's Regional Educational Service Agency (RESA). The schools use a written consent form to allow them to disclose specific data, and RESA enters the information into its Continuum of Care's homeless management information system. According to the brief, this data sharing enables the RESA to obtain a more complete picture of students experiencing homelessness, which helps with providing services and funding. According to the brief, the data sharing has resulted in HUD-funded program personnel being better informed of the needs of homeless families, and this has led to improvements in existing housing options for those families.

Education stated that it had not considered providing guidance to assist LEAs in coordinating with their local Continuum of Care. Although Education believes that this guidance would be a good idea, it will not be able to develop such guidance until it has addressed its other plans for guidance outlined in its state plan. Although we recognize that some counties may have already implemented processes, such as referral hotlines, to assist those experiencing homelessness in obtaining referrals for available services, other counties that have not yet done so could benefit from data-sharing agreements. Therefore, if Education established guidance for LEAs regarding data-sharing agreements, LEAs would have the information necessary to streamline the process for youth experiencing homelessness to receive services. Education could collaborate with HUD to develop guidelines to assist LEAs in establishing data-sharing agreements with their local Continuum of Care.

### Some LEAs Have Underidentified Youth Experiencing Homelessness

California's LEAs are likely underidentifying youth experiencing homelessness. Of the six LEAs we visited, the majority identified very few of their economically disadvantaged youth as experiencing homelessness. The local liaisons of five of the six LEAs believe that families and youth experiencing homelessness fear disclosing their living status for a variety of reasons, including stigma, which hinders the LEAs' abilities to identify all of the youth. Additionally, a common misunderstanding is that people who experience homelessness live without shelter. However, as Figure 3 shows, LEAs reported that 84 percent of all youth experiencing homelessness in California during academic year 2017–18 shared housing with others, such as extended family or friends, due to various reasons, including economic hardship, while only 16 percent lived in hotels, motels, temporary shelters, or without any shelter.

Figure 3
Most California Youth Experiencing Homelessness Lived in Shared Housing
During Academic Year 2017–18



Source: CALPADS cumulative end-of-academic year 2017–18 data that Education does not publish on its website.

Note: The figure is a summary of all the dwelling types for youth experiencing homelessness during the year, so it includes students who may have more than one dwelling type during this period or have a dwelling type in multiple districts.

Although there is no precise method for determining whether an LEA has identified all its youth experiencing homelessness, we found that most homeless education experts use 10 percent of economically disadvantaged youth as a benchmark to determine an LEA's effectiveness in identifying them. The U.S. ED told us that it is aware that some state education departments assess whether an LEA has effectively identified students experiencing homelessness based on whether the LEA has identified 10 percent of its economically disadvantaged students as experiencing homelessness during the academic year. Similarly, the National Association for the Education of Homeless Children and Youth (NAEHCY), whose mission is to ensure educational equity and excellence for youth experiencing homelessness, explained that LEAs can expect at least 10 percent of their economically disadvantaged students to experience homelessness at some point during the academic year. In addition, Florida's state coordinator agreed that the 10 percent benchmark is an industry standard and Texas describes that benchmark on its Homeless Education Office's webpage. The National Center for Homeless Education, on the other hand, believes a more reasonable measure is that 5 percent of economically disadvantaged students experience homelessness each year. The entities we reviewed, including NAEHCY and Education, define economically disadvantaged students as those who are eligible for free or reduced-price meals under the National School Lunch Program, which requires a student's household income to meet certain federal poverty level guidelines.

Education has not yet established a benchmark to assess an LEA's effectiveness in identifying youth experiencing homelessness. Although it is possible for an LEA to have less than 5 percent of its economically disadvantaged youth that experience homelessness, having such a benchmark can help Education and LEAs better gauge their efforts in identifying these youth. In fact, in academic year 2017–18, CALPADS data shows that 74 percent of LEAs throughout California identified less than 5 percent of their economically disadvantaged students as experiencing homelessness. Therefore, in the absence of an established benchmark, we believe Education should be able to identify all LEAs that likely are not effectively identifying youth experiencing homelessness if it employs a benchmark similar to the ones used by other entities—either 5 or 10 percent of economically disadvantaged students.

As Figure 4 shows, only Norwalk-La Mirada and San Bernardino identified more than 5 percent of their economically disadvantaged youth as experiencing homelessness in academic year 2017–18. The remaining four LEAs identified far fewer youth experiencing homelessness—reporting between zero and 3 percent.<sup>3</sup> For example,

In academic year 2017–18, 74 percent of LEAs throughout California identified less than 5 percent of their economically disadvantaged students as experiencing homelessness.

To view the statistics of youth identified as experiencing homelessness by county and LEA throughout California, visit our interactive map in the online version of this report at www.auditor.ca.gov.

although Greenfield had close to 10,000 economically disadvantaged students during academic year 2017–18, it identified fewer than 80 of those students—or less than 1 percent—as experiencing homelessness. This low number indicates that Greenfield may have hundreds more youth experiencing homelessness who are not receiving the needed services and support to succeed. In addition, all but one of the six local liaisons we interviewed acknowledged that their LEAs likely did not identify all youth experiencing homelessness during the academic year. In fact, the state coordinator acknowledged that the underidentification of these youth is an issue throughout the State.

**Figure 4**Four of the Six LEAs We Visited Did Not Identify Many Economically Disadvantaged Youth as Experiencing Homelessness

			Total Enrollment	Economically Disadvantaged	Experiencing Homelessness	Identification Rate*
	1	Gridley — Butte County	2,246	1,687	1	0%
}-5}	2	Vallejo — Solano County	14,224	10,651	344	3%
	3	Greenfield — Kern County	10,631	9,912	78	1%
	4	San Bernardino — San Bernardino County	57,883	52,390	4,971	9%
0	5	Birmingham Charter — Los Angeles County	3,318	2,860	43	2%
	6	Norwalk-La Mirada — Los Angeles County	19,042	14,316	4,174	29%
2		3 5 6 4				

Source: CALPADS cumulative end-of-academic year 2017–18 data that Education does not publish on its website.

<sup>\*</sup> The identification rate is the percentage of economically disadvantaged youth identified as experiencing homelessness.

Gridley was the only LEA we reviewed whose former local liaison believed its schools identified all youth experiencing homelessness in academic year 2017–18; however, we believe this assessment is likely inaccurate. As Figure 4 shows, Gridley identified that only one of its nearly 1,700 economically disadvantaged students experienced homelessness. Its former local liaison, who retired in 2019, believes that two factors limit the number of youth who experience homelessness in Gridley. First, families mostly stay in the area and typically enroll their youth in Gridley's schools from kindergarten through grade 12. In addition, minimal job opportunities exist in the area, causing few new families to move into the community. However, considering the 5 percent measure deemed reasonable by the National Center for Homeless Education, we expected Gridley to have identified more than just one youth experiencing homelessness. Of further concern is that Gridley has generally not implemented best practices to identify its youth experiencing homelessness, such as administering an annual housing questionnaire to all students, disseminating information about the McKinney-Vento Act in public places, and training staff, as we discuss further later. Although the superintendent, who is the new local liaison for Gridley, agreed with the former local liaison's description of Gridley's limited job opportunities and residency, he acknowledged that there could have been more than just one youth experiencing homelessness during academic year 2017-18.

Similarly, some school principals and attendance clerks we interviewed claimed that they have identified all youth experiencing homelessness. However, we question their perspectives given that some of these staff were not aware that the legal definition of homelessness includes families who are living with friends or other family members because of economic hardship. Consequently, some attendance staff at a middle school we visited in Greenfield explained that knowing that students from multiple families had a shared home address would not have prompted them to ask questions or refer the students to the district to determine whether the students qualified to receive services under the McKinney-Vento Act. Because the attendance staff at this school are primarily responsible for identifying such youth, we believe that this school likely has not identified all of its youth experiencing homelessness.

In addition, a principal and assistant principal at an elementary school in Greenfield believe that the two youth the school identified as experiencing homelessness seemed an appropriate number because the school is located in a higher socioeconomic area than other neighborhoods the district serves. However, nearly 900 of the elementary school's 1,000 students, or roughly 90 percent, are economically disadvantaged. Therefore, based on the 5 percent measure, we expected the school to have identified

Knowing that students from multiple families had a shared home address would not have prompted some attendance staff at a Greenfield middle school to ask questions or refer the students to the district to determine whether the students qualified to receive services under the McKinney-Vento Act.

about 45 youth who experienced homelessness during the academic year. According to the local liaison, Greenfield may not have identified all youth experiencing homelessness. Further, Greenfield's superintendent and local liaison stated that some school staff, including principals, may believe their assertions given that historically the LEA more narrowly interpreted the definition of *homeless* as expressed under the McKinney-Vento Act because often those who share housing do not view themselves as experiencing homelessness.

The majority of local liaisons we interviewed believe that fear or social stigma may discourage many families and youth from disclosing their homelessness. Five of the six local liaisons we interviewed explained that families or youth fear that they may be subject to stereotypes related to that condition. These stereotypes can include that they have mental health issues or are addicted to drugs. They also fear that these stereotypes could lead others to discriminate against them, exclude them, or criminalize them. In fact, even though Norwalk-La Mirada has identified 29 percent of its economically disadvantaged youth as experiencing homelessness, its local liaison has encountered barriers to identifying all such youth because their families fear being deported by an immigration enforcement authority or having their children taken away by a child protective services agency. Similarly, the local liaisons of Birmingham Charter, Greenfield, and San Bernardino explained that families within their LEAs also fear involvement by a child protective services agency. According to Birmingham Charter's local liaison, some families do not want to disclose that they are experiencing homelessness because of the associated stigmas, and Vallejo's local liaison said that some families or youth may not be aware that their living situations meet the definition of homeless under the McKinney-Vento Act.

Another contributing factor to underidentification of youth experiencing homelessness for four of the six LEAs is that the staff they have dedicated to administer the homeless education program generally spend limited time on the program. Although the six LEAs described that there could be various personnel, such as teachers, social workers, and enrollment staff, who assist in the identification of youth experiencing homelessness, these personnel do not have a role in administering the homeless education program. We found a strong correlation between the time that staff who administer the homeless education program dedicated to it and the number of youth the LEAs identified as experiencing homelessness, as Table 2 shows. For example, Gridley's former local liaison estimated that she spent two hours per month on the homeless education program, and her LEA identified only one of its economically disadvantaged youth as experiencing homelessness. In contrast, San Bernardino's local liaison estimated that she and

The majority of local liaisons we interviewed believe that fear or social stigma may discourage many families and youth from disclosing their homelessness.

her staff were spending 482 hours a month on its program and it identified 9 percent of its economically disadvantaged youth as experiencing homelessness. Similarly, according to an estimate by the local liaison for Norwalk-La Mirada, an LEA with total enrollment that was one-third that of San Bernardino's, the LEA was dedicating 247 hours of staff time each month to its program, and it identified 29 percent of its economically disadvantaged youth as experiencing homelessness.

**Table 2**LEAs That Reported Dedicating Less Time to Administering the Homeless Education Program Typically Identify Fewer Youth Experiencing Homelessness

LEA	ECONOMICALLY DISADVANTAGED YOUTH	YOUTH IDENTIFIED AS EXPERIENCING HOMELESSNESS	PERCENT OF ECONOMICALLY DISADVANTAGED YOUTH IDENTIFIED AS EXPERIENCING HOMELESSNESS	ESTIMATED STAFF HOURS PER MONTH TO ADMINISTER THE HOMELESS EDUCATION PROGRAM*	NUMBER OF STAFF ASSIGNED
Birmingham Charter	2,860	43	2%	52	1
Greenfield	9,912	78	1	15	1
Gridley	1,687	1	0	2	1
Norwalk-La Mirada	14,316	4,174	29	247	2
San Bernardino	52,390	4,971	9	482	4
Vallejo	10,651	344	3	17	1

Source: CALPADS cumulative end-of-academic year 2017–18 data that Education does not publish on its website, LEA interviews, and documentation to support the number of staff and estimated time dedicated to their homeless education programs.

San Bernardino's and Norwalk-La Mirada's higher rates of identifying youth experiencing homelessness suggest that other LEAs could identify more of these youth by dedicating more time and resources to their homeless education program. Only one of the six LEAs described that its resources for homeless education were too low, whereas the remaining five LEAs generally indicated that resources were reasonable. However, based on our observation, some LEAs have not made their homeless education programs a priority. When LEAs do not prioritize identifying all youth experiencing homelessness, they likely do not identify all of these youth, who then do not receive the support and services they need to have equal access to education and succeed in school.

<sup>\*</sup> The LEAs generally do not track staff time dedicated to the homeless education program. Therefore, these hours are estimates from the LEAs' liaisons.

# None of the LEAs We Visited Has Followed All Federal Laws or Best Practices to Identify Youth Experiencing Homelessness

None of the LEAs we reviewed were sufficiently following federal law or best practices to ensure that they were effectively identifying youth experiencing homelessness. Toward this end, best practices recommend that LEAs use a housing questionnaire to identify these youth. Additionally, federal law requires local liaisons to ensure that school personnel who provide services to youth experiencing homelessness receive training. It also requires local liaisons to disseminate information on the educational rights of youth experiencing homelessness throughout the community. However, the six LEAs we reviewed did not adequately use housing questionnaires as best practices recommend, or they did not always train school personnel or disseminate information publicly as federal law requires. These LEAs generally agreed that these practices could help them identify more youth experiencing homelessness. However, until they follow best practices and implement these requirements, these LEAs will continue to miss opportunities to identify all such youth.

### LEAs Have Not Effectively Used Housing Questionnaires

To assist local liaisons in meeting their responsibilities under the McKinney-Vento Act and to identify youth who qualify for services, best practices recommend that LEAs use a housing questionnaire to gather information about the living situations of youth in the district. They also recommend providing the questionnaire to all students to prevent singling out those experiencing homelessness. Further, according to best practices and SchoolHouse Connection—a national nonprofit organization working to overcome homelessness through education—LEAs should gather housing information from families and youth at least once a year and preferably at multiple points throughout the academic year. Because the housing situation of a youth can change at any time, LEAs are much less likely to identify all youth experiencing homelessness if they do not ask families about their living situations at least once each academic year.

During the three academic years we reviewed, 2015–16 through 2017–18, four of the six LEAs we visited used housing questionnaires annually, and the different approaches they employed to distribute them to families likely affected their identification rates. According to Birmingham Charter, Norwalk-La Mirada, San Bernardino, and Vallejo, they follow the best practice of providing housing questionnaires or inquiry forms annually to all families and youth. However, Greenfield provides the housing questionnaires to families and youth only when students first enroll.

The six LEAs we reviewed did not adequately use housing questionnaires as best practices recommend, or they did not always train school personnel or disseminate information publicly as federal law requires. Similarly, Gridley, which just began using the questionnaire in academic year 2018–19, did not provide the housing questionnaire to all returning students already enrolled in its schools. The practices by Greenfield and Gridley are problematic because students may not be experiencing homelessness when they first enroll in school, and those LEAs do not reassess their living situations upon registration each year as the students progress to graduation.

By not providing all families and youth with housing questionnaires annually, Greenfield and Gridley have likely contributed to their identification of significantly fewer numbers of youth experiencing homelessness during academic year 2017-18 than expected. Specifically, Greenfield only identified 78 youth experiencing homelessness, or less than 1 percent of its nearly 10,000 economically disadvantaged youth, and Gridley identified just one of its approximately 1,700 economically disadvantaged youth as experiencing homelessness. The local liaison for Greenfield could not explain why it only provides the housing questionnaire to families when a student initially enrolls. Gridley's local liaison explained that the LEA only began using the housing questionnaire in academic year 2018-19 because of regional fires that caused many families to lose their homes in surrounding areas. A number of these families then enrolled their school-age children in Gridley. Before then, Gridley relied on referrals from homeless shelters or school personnel to raise concerns about whether a student might be experiencing homelessness. Both local liaisons agreed that administering the housing questionnaire annually for all students would be a good practice.

Two LEAs require families and youth to complete and return the housing questionnaires as part of their annual enrollment process, which ensures that the LEAs receive the questionnaire for all youth attending their schools.

Two of the four LEAs that do administer the housing questionnaire each year require that families and youth complete and return the questionnaires as part of their annual enrollment process, which ensures that the LEAs receive the questionnaire for all youth attending their schools. Specifically, San Bernardino incorporated the housing questionnaire into its emergency card, which every family or youth must complete annually. Likewise, Norwalk-La Mirada explained that it has historically included the questionnaire in its required enrollment forms. Although Norwalk-La Mirada told us that all families or youth must complete this questionnaire, the superintendent acknowledged that the LEA did not have a mechanism to ensure that all families did so before academic year 2018-19. However, the local liaison stated that starting in academic year 2019–20, Norwalk-La Mirada moved its enrollment process to an Internet-based format, and the superintendent confirmed that this new format will not allow the families or youth to submit their annual enrollment forms without completing the questionnaire. In part to help with this new approach, Norwalk-La Mirada stated that it has made computers with Internet access available at its school sites for families who need them. Both LEAs cited the housing questionnaire as their primary means of identifying youth experiencing homelessness, and Norwalk-La Mirada has found that requiring each family or youth to complete it has not required additional resources.

Moreover, some of the LEAs' housing questionnaires do not follow best practices and might discourage families and youth from properly completing them. According to best practices, to reduce the stigma involved with homelessness, LEAs should avoid using the word *homeless* in their questionnaires. However, as Table 3 shows, Greenfield's housing questionnaire still uses the word; the form states that Greenfield will investigate claims of homelessness. In addition, best practices suggest that LEAs inform families and youth that the information being requested will be used to determine whether the student is eligible to receive additional support and services. However, only San Bernardino's and Vallejo's housing questionnaires explain that the LEA uses the information for this purpose. The questionnaires of the other four do not explain how they will use the information provided, which could deter families from disclosing their living situations if they fear a child protective services agency or immigration authority may investigate them. When LEAs do not include language in their housing questionnaires to mitigate stigmas associated with experiencing homelessness and do not explain the purpose of collecting critical information, this primary tool for identifying youth experiencing homelessness becomes less effective.

**Table 3**LEAs Did Not Consistently Follow Best Practices to Identify Youth Experiencing Homelessness by Using a Housing Questionnaire

HOUSING QUESTIONNAIRE BEST PRACTICES	BIRMINGHAM CHARTER	GREENFIELD	GRIDLEY	NORWALK-LA MIRADA	SAN BERNARDINO	VALLEJO
Uses an annual questionnaire to identify youth experiencing homelessness	✓	X	X	✓	✓	✓
Avoids using the word <i>homeless</i> in the questionnaire	<b>√</b>	X	*	✓	✓	✓
Explains that the requested information will be used to determine if the youth is eligible for additional support	X	X	*	X	<b>√</b>	✓
Explains the rights and protections of youth experiencing homelessness	X	X	*	X	X	X

Source: Best practices, and LEA interviews and questionnaires.

Gridley did not have or use a housing questionnaire during our audit period; therefore, we did not assess whether its current questionnaire follows best practices. Specifically, Gridley implemented a housing questionnaire in academic year 2018–19 for initial enrollments as a result of the Camp Fire in Butte County.

The six LEAs did not adequately explain on their housing questionnaires the educational rights and protections afforded to youth experiencing homelessness, even though doing so would likely encourage families and youth to complete it.

In addition, the six LEAs did not adequately explain on their housing questionnaires the educational rights and protections afforded to youth experiencing homelessness, even though doing so would likely encourage families and youth to complete it. For example, under the McKinney-Vento Act, youth experiencing homelessness have the right to immediate enrollment and transportation to school and extracurricular activities. Moreover, state law specifies that a youth experiencing homelessness is not, in and of itself, a sufficient basis for school officials to report child abuse or neglect. Further, federal law generally prohibits LEAs from disclosing information on the youth's living situation to any individual, agency, or organization without the parent's or student's consent. However, none of the LEAs' housing questionnaires discussed these rights and protections, even though doing so might assuage the fears of some families and youth. According to some of the LEAs, they did not include information on rights and protections of youth experiencing homelessness because it is not required by law or they believed they did not have enough room on the questionnaire as they wanted to limit its length. Yet without such information, the youth and their families may not respond honestly, if at all, to the housing questionnaire.

Finally, Vallejo's housing questionnaire may inappropriately prevent some youth experiencing homelessness from receiving support and services under the McKinney-Vento Act. Specifically, the first question on Vallejo's housing questionnaire asks families or youth whether their current residential address is a temporary living arrangement; however, a family living with relatives because of economic hardship might not consider its living situation temporary and might incorrectly respond no to the question on Vallejo's questionnaire. In these instances, the questionnaire says to stop filling it out, so the family would not complete the portion of the questionnaire describing the youth's living situation. If the family does not report on the youth's living situation, the LEA will not know if the youth qualifies for services and support under the McKinney-Vento Act. Best practices indicate that the housing questionnaire should not stop a family from completing it based on the response to whether the living situation is temporary or permanent. Vallejo's superintendent said he was not involved in developing the questionnaire, and the LEA has not reviewed or changed it in years. By instructing families to stop completing the housing questionnaire if they do not consider their living situation temporary, Vallejo may have inappropriately prevented some youth from receiving needed services.

# LEAs Have Not Adequately Trained School Staff Involved in Identifying Youth Experiencing Homelessness

None of the six LEAs have trained all school staff who are in a position to identify youth experiencing homelessness. The McKinney-Vento Act requires local liaisons to ensure that school personnel who provide services to these youth receive training on their responsibilities under the act. Further, best practices recommend that LEAs provide training at least annually for all school staff. In fact, in its state plan Education explains that because youth experiencing homelessness can be identified through student and family relationships with school staff, LEAs will train all school staff on the proper identification and reporting procedures. As a result, we expected LEAs to have a process for ensuring that they are regularly training all school staff. Although some of the LEAs provided training to certain staff, as Table 4 shows, none of the six LEAs have been training all school staff.

**Table 4**LEAs Have Not Trained All Staff Who Are in a Position to Identify Youth Experiencing Homelessness

LEA	PRINCIPALS, VICE PRINCIPALS, ASSISTANT PRINCIPALS	COUNSELORS, PSYCHOLOGISTS, SOCIAL WORKERS	ENROLLMENT STAFF	TEACHERS	SUPPORT PERSONNEL*
Birmingham Charter	✓	✓	✓	✓	X
Greenfield	✓	X <sup>†</sup>	✓	X	X
Gridley	X	X	X	X	X
Norwalk-La Mirada	<b>√</b>	✓	✓	X	X
San Bernardino	X	X	X	X	X
Vallejo	✓	X	X	$\checkmark$	X

Source: Best practices, LEA interviews, and training documentation.

One LEA was aware that it was not providing adequate training to staff who are involved in identifying youth experiencing homelessness. Specifically, in June 2017, the Solano County Grand Jury issued a report on the educational rights of Solano County's children and youth who are experiencing homelessness, which included a review of Vallejo and other districts within the county. That report stated that because identifying youth experiencing homelessness is critical to ensuring the delivery of needed services, the strongest emphasis needs to be placed on

<sup>\*</sup> Includes bus drivers and cafeteria workers.

<sup>†</sup> Greenfield trains its social workers; however, it does not train its counselors or its psychologists.

The Solano County Grand Jury recommended that the county's LEAs make it a high priority for teachers to receive intensive training in identifying and reporting students who may be experiencing homelessness.

that process; however, the report concluded that training by the LEAs was limited. Specifically, the report found that the LEAs are emphasizing training for school clerks and administrators, and that this training is often combined with other training. Further, the grand jury found that training for teachers—the staff members who have the most contact with children—is very limited. The grand jury recommended that the county's LEAs, including Vallejo, make it a high priority for teachers to receive intensive training in identifying and reporting students who may be experiencing homelessness.

However, in the two years since that report, Vallejo still has not corrected the problem. When we mentioned the grand jury recommendation, Vallejo's liaison explained that the LEA coordinated with the Solano County Office of Education in August 2017 to provide a one-time, mandatory training on the McKinney-Vento Act to all school staff, including teachers. However, as of September 2019, Vallejo had not held another training on youth experiencing homelessness. Vallejo's superintendent explained that the division within the LEA responsible for scheduling appropriate training no longer exists because of budget constraints. As a result, the LEA has not provided training on homelessness since 2017. Although he acknowledged that such trainings are important as they provide consistent information to all staff, as of September 2019, the LEA has not determined when it will schedule the next McKinney-Vento training.

The remaining LEAs gave us a variety of reasons why they have not trained all staff. According to Norwalk-La Mirada's local liaison, the LEA relies on front office staff's knowledge of the homeless education program, but the local liaison agreed that the LEA needs to provide training to all staff annually. Gridley's superintendent stated that because the LEA historically has had very few identified youth experiencing homelessness, it has not needed to host trainings for all staff, but he agreed that it needs to provide training to all staff going forward. Greenfield acknowledged training as an area for improvement and stated that the LEA recently created a train-the-trainers program for its social workers and counselors to train all other school staff on the homeless education program. Birmingham Charter explained that it was not aware that it should train all school staff, but as a best practice, the local liaison has provided training annually to many staff. San Bernardino's local liaison told us that all their schools have autonomy to create their training calendar for the academic year and it is up to the discretion of each principal at each school to determine topics for training. According to one principal in San Bernardino, the school is

short-staffed, so the staff are unlikely to attend a training unless the LEA requires them to do so. Considering that the law requires local liaisons to ensure that school staff receive training, we expected San Bernardino to require its schools to include training for school staff on their responsibilities under the McKinney-Vento Act in the schools' training calendars for the academic year.

School staff for the six LEAs were not always aware of the McKinney-Vento Act, the rights and services afforded to youth experiencing homelessness, or what living conditions qualify under the act. We interviewed school staff at the six LEAs, including administrators, counselors, registrars, and teachers. When we interviewed two teachers at each of two schools in Greenfield, none had any knowledge of the McKinney-Vento Act, nor did they understand the educational rights and services guaranteed to youth experiencing homelessness. Further, although the teachers we interviewed at some LEAs we visited had a general knowledge of the definition of homelessness, almost half shared that a specific hypothetical scenario of a youth's living situation we presented to them would not have prompted them to notify the local liaison for further review. One of the two teachers we interviewed at Birmingham Charter, and three of the four teachers we interviewed at Greenfield, told us that they would not have considered notifying the liaison to request further review of the youth's living situation even though the circumstances could potentially qualify the youth for homeless support and services.

Moreover, the quality of the training that LEAs provided varied. According to best practices, training should focus on the definition of homelessness, signs of homelessness, the impact of homelessness on youth, and the steps that staff should take once an LEA has identified a youth as possibly experiencing homelessness. Although Greenfield provides training to its administrators and enrollment staff, the training materials did not include information on all these topics, such as the signs and impact of homelessness. Similarly, the training that Birmingham Charter provided to counselors and registrars did not include the signs of homelessness. According to Greenfield, the missing best practices were an oversight, and Birmingham Charter explained that it was not aware of the best practices. Both LEAs acknowledged that they plan to include these details in their trainings going forward. Unless LEAs provide adequate training to all school staff that includes the information necessary for staff to identify the signs of homelessness, there is an increased likelihood that youth experiencing homelessness will not be identified and receive needed services and support.

School staff for the six LEAs were not always aware of the McKinney-Vento Act, the rights and services afforded to youth experiencing homelessness, or what living conditions qualify under the act.

The McKinney-Vento Act requires local liaisons to disseminate information about the educational rights of youth experiencing homelessness in public places frequented by their families, including schools, shelters, public libraries, and food pantries.

### Some LEAs Have Not Adequately Disseminated Information About Their Homeless Education Programs

Federal law requires and best practices stress that LEAs should undertake certain activities to increase awareness among families and communities regarding the educational rights of youth experiencing homelessness. Specifically, the McKinney-Vento Act requires local liaisons to disseminate information about the educational rights of these youth in public places frequented by their families, including schools, shelters, public libraries, and food pantries. Further, the local liaison must display this information in an understandable manner, such as in posters or flyers at each site. State law also requires local liaisons to ensure that public notice of the educational rights of these youth is disseminated in schools within the LEA. Best practices also recommend that LEAs include the rights of these youth and their local liaisons' contact information on their websites. Disseminating information on the homeless education program, including the educational rights of eligible youth, increases public awareness and the opportunities to identify youth in need.

Although not specified in federal law or best practices, we believe that LEAs should also describe the protections afforded to these youth in the information they disseminate. Specifically, five of the six LEAs we visited noted that families and youth may not disclose that they are experiencing homelessness because they fear that a child protective services agency or immigration authority could take their children. Yet in California homelessness is not, in and of itself, a sufficient basis for school officials to report child abuse or neglect. Informing families and youth about the protections afforded to them under the law could alleviate many of these concerns and might result in greater identification of youth in need of services.

However, only one of the six LEAs we visited—San Bernardino—disseminated information explaining the educational rights of youth experiencing homelessness in public places, as Table 5 shows. According to local liaisons for four of the five LEAs that have not been disseminating such information, they were unaware that the law required them to do so. The fifth LEA, Norwalk-La Mirada, explained that at the outset of its homeless education program, it directly posted the educational rights of homeless youth in public places, but as the program has evolved, the LEA began to rely on its schools and other service providers to disseminate it. However, the LEAs generally indicated that it would be a good idea to start disseminating information about the educational rights of youth experiencing homelessness in public places as the law requires.

Moreover, although Education makes a poster available that LEAs could use at their district offices and school sites, only four of the six LEAs displayed posters or flyers at each school we visited and in their district offices, and neither Gridley nor Vallejo displayed such posters, as Table 5 shows. According to these two LEAs, they were unaware that they should be displaying posters at the district and schools. However, we expected these local liaisons to have familiarized themselves with the law and best practices and to have ensured that their LEAs were adhering to them. Although the remaining four LEAs used posters developed by Education, we noted that Education's poster does not include information regarding the legal protections afforded to youth experiencing homelessness.

**Table 5**The LEAs We Visited Inconsistently Follow Federal Law and Best Practices for Disseminating Information to Youth Experiencing Homelessness and Their Families

METHODS TO DISSEMINATE INFORMATION	BIRMINGHAM CHARTER	GREENFIELD	GRIDLEY	NORWALK-LA MIRADA	SAN BERNARDINO	VALLEJO
Required by Federal Law						
Provides information about the educational rights of youth experiencing homelessness in public locations frequented by their families, which may include shelters, public libraries, and food pantries	X	X	X	X	<b>√</b>	X
Displays information about the educational rights of youth experiencing homelessness in an understandable manner, such as in posters or flyers, at each school	✓	✓	X	✓	✓	X
Best Practices						
Includes the local liaison contact information in an easy-to-find location on its website	✓	X	X	✓	1	Х
Includes information about the educational rights of youth experiencing homelessness on its website	X	X	X	✓	X	✓

Source: Federal law, best practices, LEA websites, interviews, and documentation to evidence dissemination of information.

Further, some LEAs have not clearly disclosed their local liaisons' contact information or information on the educational rights of youth experiencing homelessness on their websites. Specifically, Greenfield, Gridley, and Vallejo listed the local liaisons by their formal position titles, such as director of student services or director of special education, rather than clearly disclosing that these individuals were the local liaisons. As a result, an individual visiting their websites would not know whom to contact regarding the LEAs' homeless education programs. Additionally, Birmingham Charter, Greenfield, Gridley, and San Bernardino did not include information about the educational rights of youth experiencing homelessness on their websites. Further, none of the LEAs' websites included information about the legal protections afforded to those experiencing homelessness, and we believe that doing so may result in greater identification of these youth. When LEAs do not make their local liaisons' contact information or critical information regarding the rights and protections of youth experiencing homelessness readily available, families and youth needing support may struggle to find the appropriate person to contact for assistance or may not be aware that they can enroll immediately regardless of their housing status and receive support services.

#### Recommendations

#### Legislature

To ensure that LEAs effectively identify and serve youth experiencing homelessness, the Legislature should require LEAs to follow best practices, as follows:

- Distribute to all families and youth, at least annually, a housing questionnaire with content that defines homelessness in a manner consistent with the McKinney-Vento Act.
- Request all families or youth to complete and return the housing questionnaire. For example, an LEA could combine this questionnaire with the emergency contact forms, which the families or youth are strongly encouraged to complete and return each year.
- Include in the housing questionnaire the educational rights and protections afforded to youth experiencing homelessness and the purpose of the questionnaire, including that the LEA uses the requested information to determine whether youth are eligible to receive additional support and services. Specifically, the Legislature should require LEAs to inform individuals in the housing questionnaire that under federal law all children are entitled to a free public education regardless of their immigration

status, and that under state law homelessness by itself is not a reason for school officials to make a report to child protective services.

- Ensure that all school staff who provide services to youth experiencing homelessness receive training on the homeless education program at least annually. The Legislature should specify that staff who provide services to these youth include enrollment staff, cafeteria staff, bus drivers, social workers and counselors, teachers, and administrators.
- Collaborate with other organizations that provide services to those experiencing homelessness to enhance identification and provision of the services available to such youth. The Legislature should specify that these collaborations must include working with organizations that provide counseling services, social welfare services, meal services, health care services, and housing services.

#### **LEAs**

To comply with federal law and best practices, Birmingham Charter, Greenfield, Gridley, Norwalk-La Mirada, San Bernardino, and Vallejo should, before academic year 2020–21, do the following:

- Ensure that school staff who provide services to youth experiencing homelessness receive training as federal law requires. Further, as set forth in best practices, these LEAs should provide this training at least annually, and the training should include the definition of homelessness, signs of homelessness, the impact of homelessness on youth, and the steps an LEA should take once school staff has identified a youth as possibly experiencing homelessness.
- Distribute information about the educational rights of youth experiencing homelessness in public places, including schools, shelters, public libraries, and food pantries frequented by families of such youth, as federal law requires. Further, to mitigate families' and youth's hesitance to disclosing their living situation these LEAs should include the protections set forth in federal and state laws in the information they distribute.
- Publish information on their websites about the educational rights and protections of these youth.

To ensure that families of youth experiencing homelessness can readily access information about the LEA's homeless education program as best practices recommend, Greenfield, Gridley, and Vallejo should publish their local liaisons' contact information in an easy-to-find place on their websites.

#### **Education**

To ensure that youth experiencing homelessness have access to the necessary services to help them succeed in school, by August 2020 Education should establish guidance for implementing data-sharing agreements between the LEAs and other organizations that provide services to these youth.

### **Chapter 2**

### EDUCATION HAS NOT PROVIDED ADEQUATE OVERSIGHT OF THE LEAS' HOMELESS EDUCATION PROGRAMS

#### **Chapter Summary**

Education has not adequately monitored LEAs' policies and processes for identifying and supporting youth experiencing homelessness, which has contributed to the LEAs' various shortcomings that we describe in Chapter 1. Specifically, of the nearly 2,300 LEAs in the State, Education has reviewed only about 20 LEAs every year to ensure that they are complying with requirements of the McKinney-Vento Act. Although Education has said it lacks the resources to perform additional reviews of LEAs, it has not leveraged available data to help target its monitoring efforts. For example, it could use the data that LEAs report on the number of their youth experiencing homelessness and the number who are economically disadvantaged to determine whether LEAs are likely underidentifying those experiencing homelessness. Education told us that although it has not performed such analyses using available data, it plans to do so. Education also has not developed training modules for all LEA staff as its state plan requires, and it provides only limited in-person training to LEAs. In the absence of such training for all LEAs, Education relies on county offices of education to provide more frequent training to LEAs and local liaisons. However, these resources do not always align with best practices or with the goals that Education set for itself in its state plan.

Education noted that it lacks the staff to effectively fulfill its duties related to the homeless education program, yet it has recognized this shortcoming for at least a decade and has not used existing resources to better support the program. Further, it has not conducted a staffing analysis that would establish whether it needs additional staff. Until it conducts such an analysis, it cannot effectively justify the need for additional resources.

#### Education Has Not Sufficiently Monitored the LEAs or Assessed Their Effectiveness in Identifying Homeless Youth

Federal law requires Education to monitor the activities of LEAs to ensure that they comply with requirements of the McKinney-Vento Act. Best practices recommend that states monitor each LEA's compliance regularly, with many states conducting on-site monitoring of each LEA every three years and more frequently for LEAs that receive McKinney-Vento grant funding. Each academic year, Education selects approximately 130 LEAs to monitor for

Of the nearly 2,300 LEAs in California, the state coordinator only reviewed between 12 and 21 LEAs for compliance with homeless education program requirements each year between academic years 2015–16 and 2017–18. compliance with requirements of certain programs, including homeless education. However, Education reviewed less than 1 percent of all LEAs' homeless education programs during each academic year in our audit period. Specifically, of the nearly 2,300 LEAs in California, the state coordinator only reviewed between 12 and 21 LEAs for compliance with homeless education program requirements each year between academic years 2015–16 and 2017–18. The state coordinator indicated that time and resource constraints limit the number of LEAs Education selects. The state coordinator did tell us that it plans to review a larger number of LEAs each year starting with academic year 2020–21.

Considering the large number of LEAs in California and the severity of the State's homelessness issue, as well as the number of LEAs in our review that were not complying with federal requirements, Education's current effort to review less than 1 percent of LEAs for their compliance with homeless education program requirements is inadequate. As we discuss later, half of the LEAs we visited had outdated policies for homeless education and, as a result, did not always reflect key updates to federal law. Further, as we discuss in Chapter 1, four of the six LEAs we visited did not always coordinate with other organizations to identify youth experiencing homelessness and to provide them with needed services. Thus, the problems we found at LEAs highlight the need for Education's homeless education program to monitor more LEAs to ensure that they comply with federal requirements and that they have effective homeless education programs.

For those LEAs the state coordinator does not review, it said it relies on staff who monitor the compensatory education program to include a review of some aspects of LEAs' homeless education programs; however, we found that this review is limited. LEAs with high numbers of students from low-income families receive federal funding to provide compensatory education services to help ensure that all students meet state academic standards. Federal law requires LEAs that receive these funds to reserve some portion as necessary for their homeless education programs. During academic year 2018–19, Education's compensatory education staff planned to review nearly all of the approximately 130 LEAs selected for monitoring. However, this review was limited to ensuring that the LEAs described the services they provided to support the enrollment, attendance, and success of youth experiencing homelessness, in coordination with the services the LEA provides under the McKinney-Vento Act. As a result, this review provides Education with minimal assurance about the adequacy of LEAs' homeless education programs. Specifically, the review did not include any areas critical to an LEA's homeless education program that the state coordinator reviews as part of its monitoring. For example, the state coordinator reviews

training for local liaisons, coordination of services with external organizations, questionnaires and other registration forms, and referrals for health care services. Consequently, Education cannot rely on the reviews that its compensatory education staff perform to supplement the low number of LEAs that the state coordinator reviews.

Moreover, Education has an inadequate process for selecting the LEAs whose homeless education programs it plans to monitor. Until we pointed out its lack of policies for selecting the LEAs, the state coordinator had not documented its methodology for doing so. The protocols it finalized in September 2019 to select the LEAs to review explain that it examines statewide data that LEAs self-report in the Consolidated Application and Reporting System (CARS)—a system through which LEAs report various information, including their use of funds to support youth experiencing homelessness and to provide assurances that they are complying with legal requirements of the program. For example, these protocols include determining whether an LEA has reserved sufficient federal funds for homeless education. Further, those protocols state that for LEAs that receive McKinney-Vento Act grant funds, the state coordinator reviews the timeliness of the fiscal reports that they submit to it and their grant expenditures to identify potential risks. However, as we discuss later, Education has not established a method for detecting LEAs that may be underidentifying homeless youth, and as a result the state coordinator's protocols do not include criteria to target such LEAs. The state coordinator could use performance outcomes—including graduation, suspension, and chronic absenteeism rates for youth experiencing homelessness—as additional criteria to help identify which LEAs to monitor. These data are readily available through the California School Dashboard, a web-based system that Education is required by state law to develop and maintain. The dashboard displays the performance of LEAs, schools, and student subgroups, including youth experiencing homelessness, on various academic and other performance outcomes.

Additionally, Education's other method for monitoring LEAs' homeless education programs does not sufficiently ensure that these programs comply with laws and provide adequate support for youth experiencing homelessness. Education administers an annual collection of LEA-reported data using CARS. The data collection asks LEAs to self-report on topics such as their training of LEA staff and their policies related to their homeless education programs. However, because Education does not verify the accuracy of the responses submitted, the information in CARS may not always be accurate. In fact, we found instances of such inaccuracies when reviewing the six LEAs. Specifically, in 2017 five of the six LEAs we visited reported that their local liaisons had provided training

The state coordinator could use performance outcomes—including graduation, suspension, and chronic absenteeism rates for youth experiencing homelessness—as additional criteria to help identify which LEAs to monitor.

When reviewing CARS data for all LEAs, the state coordinator only ensured that the LEAs had a policy in place and did not follow up with any LEA that indicated that its policies might be out of date.

on homeless education to teachers. However, as we discuss in Chapter 1, we found that three of these five LEAs had not actually trained teachers on the topic.

Further, Education has not always used all information that the LEAs provide through CARS to identify those LEAs that may not comply with requirements. For example, in 2017 all six of the LEAs we visited reported that their policies were several years old, and two reported that they had not updated their policies since 2003. However, when reviewing CARS data for all LEAs the state coordinator only ensured that the LEAs had a policy in place. The State coordinator did not review LEAs' responses regarding when they last updated these policies and did not follow up with any LEA that indicated that its policies might be out of date. As a result, some of the LEAs' policies did not always reflect key updates to federal law related to the homeless education program. For example, Congress amended the McKinney-Vento Act effective October 1, 2016, to make local liaisons responsible for ensuring that school personnel who provide services under the act receive training. However, only three of the six LEAs' board policies included a requirement for local liaisons and other appropriate staff to participate in training. By not ensuring the accuracy of the responses, such as by reviewing a selection of LEA responses, and by not reviewing all responses that they provide, Education may inaccurately conclude that LEAs have complied with requirements.

## Education Has Not Targeted Its Efforts to Assist Struggling LEAs by Maximizing Available Data

Education uses some data to monitor and provide assistance to improve LEAs' homeless education programs; however, these efforts are limited. At the beginning and end of each academic year, Education requires LEAs to report the number of youth they have identified as experiencing homelessness through the California Longitudinal Pupil Achievement Data System (CALPADS)—a system composed of student demographic and enrollment data. Education uses these data to identify those LEAs that report having zero youth experiencing homelessness enrolled in their schools and to send them a letter offering technical assistance. However, the letter that Education disseminates is limited to describing federal reporting requirements, defining homelessness under the McKinney-Vento Act, and asking the LEA to ensure that future counts of youth experiencing homelessness are accurate. Further, the state coordinator does not conduct any follow-up to ensure that the LEAs take subsequent steps to improve their identification methods. Besides this letter, the state coordinator does not provide any other technical assistance or support to LEAs that report

zero homeless students. As a result, Education is not effectively using these data to provide struggling LEAs with the guidance they need to improve their identification methods.

Education could better analyze available data to assess whether LEAs may be inadequately identifying youth experiencing homelessness. As Chapter 1 describes, Education has not developed a benchmark to assess whether LEAs are effectively identifying these youth; however, we found that other entities have developed such benchmarks. For example, Florida's state coordinator analyzes data to identify LEAs that report less than 5 percent of their economically disadvantaged youth as experiencing homelessness, and it offers the LEAs technical assistance to improve their identification practices and rates. Additionally, the National Center for Homeless Education considers an LEA at high risk of underidentifying such youth if it reports less than 5 percent of its economically disadvantaged students, and less than 2.5 percent of its total student enrollment, as experiencing homelessness. If Education had used these data and applied the method that the National Center for Homeless Education uses, it would have found that in academic year 2017–18, two-thirds of California's nearly 2,300 LEAs may have underidentified these youth. By not performing a similar analysis, Education is missing the opportunity to identify a significant number of LEAs that may be struggling to identify these youth and to help the LEAs improve their homeless education programs.

Education collects a variety of data that it can use to inform its homeless education program's approach to providing technical assistance and guidance. For example, as Table 6 shows, CALPADS contains the LEAs' graduation, suspension, and chronic absenteeism rates for students identified as experiencing homelessness. The state coordinator could use these data to help gauge the effectiveness of the supports the LEAs are providing these students and provide targeted technical assistance as needed to underperforming LEAs. For example, the state coordinator would have identified that youth experiencing homelessness in Vallejo had worse performance outcomes than those statewide and could have provided guidance to help Vallejo improve student performance outcomes. In addition, the state coordinator could use the data that LEAs self-report in CARS regarding staff training and turnover in local liaison positions to identify those LEAs that might need additional training. For instance, in academic year 2017–18, one-third of local liaisons had only one year of experience in the role. Without conducting specific data analyses, Education cannot make informed decisions about which LEAs need technical assistance and what topics to include in the guidance it provides.

Education collects a variety of data that it can use to inform its homeless education program's approach to providing technical assistance and guidance.

 Table 6

 Education Collects Data That Could Inform the Guidance It Provides to Improve LEAs' Homeless Education Programs

DATA	SOURCE	APPLICATION		
LEAs with zero or very few identified students experiencing homelessness	End-of-academic year, cumulative data that LEAs submit through CALPADS	Determine whether an LEA is at risk of underidentifying youth experiencing homelessness.		
Number of students that are economically disadvantaged or eligible for free or reduced-price meals				
Student enrollment				
Graduation rates	California School Dashboard using data that	Assess the outcomes and success of LEAs' homeless		
Suspension rates	LEAs submit through CALPADS	education programs.		
Chronic absenteeism rates				
Liaison, principal, enrollment staff, teacher, and counselor training	CARS	Identify whether LEAs' staff that are in a position to identify youth experiencing homelessness received training.		
Date of approval of the LEA's homeless education policy	CARS	Identify LEAs that have outdated homeless education policies.		

Source: Data that Education collects from LEAs and best practices.

Education explained that it has not had the capacity to conduct such data analyses; however, it recently reassigned one staff member from a different department to the state coordinator. The new staff person will analyze CALPADS and CARS data related to LEAs' homeless education programs. These efforts will include analyzing the percentage of economically disadvantaged students whom LEAs have identified as experiencing homelessness and identifying LEAs that may require further assistance.

#### **Education Has Not Provided Adequate Guidance to Most LEAs**

Although Education provides some guidance to LEAs by making resources available on its website and providing in-person training to a limited number of LEAs, these resources and trainings are largely inadequate and do not always align with best practices. Education's website includes sample documents to aid LEAs in identifying youth experiencing homelessness, including a housing questionnaire and training modules for certain school staff. However, these documents do not align with best practices and contain language that may discourage qualified youth from disclosing that they are experiencing homelessness and thus preventing them from receiving services under the McKinney-Vento Act. Further, although Education provides annual in-person training to a small number of LEAs that receive grant funds, it provides only infrequent training to a limited number of those LEAs that do not receive such funds. As a result,

not all LEAs receive the training they need from Education to inform their efforts to effectively identify and support youth experiencing homelessness.

### Education's Guidance on Housing Questionnaires Does Not Incorporate Best Practices

Education's online resources are outdated and insufficient, and they do not always fulfill the goals for training that Education established in its state plan. Education's website includes a sample housing questionnaire that LEAs can reference when developing their own questionnaires. However, this sample housing questionnaire does not address or consider some key barriers that LEAs face when trying to identify youth who may be experiencing homelessness. Specifically, the housing questionnaire instructs families or youth to stop filling out the form if they "live in a fixed, regular, adequate nighttime residence." Yet as we describe in the Introduction, the McKinney-Vento Act's definition of *homelessness* includes sharing housing with other people because of loss of housing, economic hardship, or a similar reason.

In fact, Education's sample housing questionnaire could hinder an LEA's ability to identify youth experiencing homelessness. The majority of the LEAs we visited indicated to us that many families and youth who live with other people for one of these reasons consider themselves to be living in a fixed, regular, adequate nighttime residence. If an LEA modeled its housing questionnaire after the one Education makes available on its website, families or youth who live with others may not identify themselves as experiencing homelessness and therefore may not receive services under the McKinney-Vento Act even if they qualify.

Moreover, Education's sample housing questionnaire does not sufficiently disclose the rights of such youth, including available key services. For example, under the McKinney-Vento Act, youth experiencing homelessness have the right to immediate enrollment and to remain in their school of origin. Best practices recommend that to encourage families to complete a housing questionnaire, the forms should describe these rights, which may include some services, such as immediate enrollment in the school they last attended, transportation to school and extracurricular activities, and free meals. However, Education's sample housing questionnaire does not include either the youth's rights or these available services—information that could encourage a youth or family experiencing homelessness to complete the questionnaire.

Education's online resources are outdated and insufficient, and they do not always fulfill the goals for training that Education established in its state plan.

The state coordinator explained that the sample documents it makes available on Education's website, including the housing questionnaire, were developed by various LEAs. It also believed the existing information on the questionnaire was sufficient and did not want the questionnaire to exceed one page. However, we found a sample housing questionnaire from the National Center for Homeless Education that contained all relevant information on a single page. Further, the state coordinator believed that families of youth experiencing homelessness should be able to obtain additional information about rights and services from school personnel or posters at the schools. We question the reasonableness of this explanation, particularly since three of the six LEAs we reviewed did not ensure that enrollment staff received training on the homeless education program. Further, two of the six LEAs did not display posters in schools, and the remaining four LEAs displayed the posters that Education makes available to LEAs. As we discuss in Chapter 1, these posters could be more effective if they described the legal protections afforded to youth experiencing homelessness.

Education's sample questionnaire does not mention any of the protections afforded to youth experiencing homelessness.

Education's sample questionnaire also does not mention any of the protections afforded to youth experiencing homelessness. As we discuss in Chapter 1, many of the local liaisons we interviewed acknowledged that some families fear that if they identify as homeless, a child protective services agency may investigate them for child neglect or an immigration authority may investigate their residency status. However, state law specifies that a youth's homelessness is not, in and of itself, a sufficient basis for school officials to report child abuse or neglect. Further, in the United States, all children are entitled to a free public elementary and secondary education regardless of their or their parents' immigration status. Therefore, we believe that it is a best practice to state such protections in the housing questionnaire to encourage families and youth to identify themselves as experiencing homelessness. Without disclosing the rights and protections afforded to these youth, Education's sample questionnaire is not as effective as it could be in assisting LEAs in identifying and supporting a larger number of these youth.

In addition, Education has not emphasized that LEAs should use the housing questionnaire annually with all students. Best practices recommend using a housing questionnaire to identify youth experiencing homelessness, and in our review of best practices, we found that of the five states we reviewed, the state coordinators for four—Florida, Georgia, Texas, and Washington—told us that they emphasize distributing these forms annually, and some emphasize distributing these forms more than once during the academic year. In fact, in 2014 Washington State implemented legislation that strongly encourages schools to use a variety of methods each year to

notify students and families about services and support available to them if they experience homelessness, including distributing and collecting an annual housing questionnaire. Further, Education's state coordinator believes that it is a best practice for LEAs to distribute the housing questionnaire to all students at the beginning of each academic year. Consequently, we expected Education to recommend to LEAs that they do so. However, the state coordinator could not provide any documentation of such a recommendation.

In fact, as we discuss later, the training modules that Education has made available on its website do not include any discussion of a housing questionnaire. This lack of guidance may have contributed to two of the six LEAs we visited not distributing the housing questionnaire annually. The state coordinator agreed that such a practice should be emphasized in the guidance it provides to LEAs and told us that it plans to incorporate this practice into the training modules. By not encouraging LEAs to distribute the housing questionnaire annually to all students, Education lacks assurance that LEAs are aware of this best practice to help them identify youth experiencing homelessness.

#### Education Has Not Developed Adequate Training for LEAs as Required

Education has not developed adequate training modules and posted them on its website for all stakeholders as its state plan stipulates. California's state plan, which the U.S. ED approved in 2018, states that Education will develop training modules with stakeholder input on various homeless education topics for principals, teachers, local liaisons, health care providers, outside agencies, preschool staff, and enrollment staff; and it will post these modules online and disseminate them during the 2017–18 academic year. However, as of September 2019, Education had posted training modules only for enrollment staff, school counselors, and teachers. When we asked the state coordinator why it had not developed the remaining training modules, including those for principals and preschool staff, as Education confirmed it would do in its state plan, the state coordinator explained that it will complete the training modules as time permits and plans to do so by April 2020. The state coordinator also indicated that it had developed a fourth training module that was intended for local liaisons, but stated that this module had been removed from Education's website in February 2019 for unknown reasons. Education did not post the module to the website again until late September 2019.

Further, none of the training modules mention the best practice of distributing a housing questionnaire to identify youth experiencing homelessness. This omission is concerning because best practices Education has not developed adequate training modules and posted them on its website for all stakeholders as its state plan stipulates.

and the five states we reviewed generally identify the housing questionnaire as their most effective method for identifying these youth. The state coordinator agreed that the training modules for relevant stakeholders should emphasize the importance of distributing a housing questionnaire and told us that it will work to revise the modules to ensure that they include this information. By not making training modules available to all stakeholders as specified in its state plan and by not ensuring that these modules contain relevant best practices, Education is not ensuring that LEAs have access to adequate information to assist them in identifying youth experiencing homelessness. Although in September 2019 Education developed and posted on its website a fourth training module for local liaisons, this module also does not discuss or recommend distributing a housing questionnaire.

Further, these training modules are electronic slide presentations and are not interactive. By using interactive webinars and posting recordings of them on its website, Education can reach more LEAs with the limited resources it has available and maximize the effectiveness of its training. This alternate approach to in-person interactive training would also allow greater participation by eliminating the time and costs associated with travel, and it ultimately could result in better information sharing among LEAs with similar issues.

We also found that Education provides limited in-person training to a small number of LEAs, and it does so infrequently. Specifically, during academic year 2017–18, Education offered annual training to 95 LEAs, including 54 county offices of education that received McKinney-Vento Act grant funds. These 95 LEAs represent only 4 percent of the LEAs in California. Between 2015 and 2018, the state coordinator also provided training to one LEA and 14 county offices of education; the participants mostly included local liaisons from LEAs within those counties, according to the state coordinator. However, it does not record attendance at these trainings and, therefore, could not identify which local liaisons attended those trainings. The state coordinator also explained that it has presented information related to the homeless education program at conferences and training for other LEA staff. The state coordinator's infrequent training of local liaisons is of special concern considering the high turnover rate in these positions; according to LEA-reported data in CARS for academic year 2017–18, more than half of local liaisons had two years or less of experience in the position. The state coordinator indicated that it relies on county offices of education to provide more frequent training to LEAs. In fact, in academic year 2017–18, Education provided funding to 54 of California's 58 county offices of education to provide training and technical assistance to LEAs' local liaisons. However, Education provided funding for this purpose

The state coordinator's infrequent training of local liaisons is of special concern considering the high turnover rate in these positions; for academic year 2017–18, more than half of local liaisons had two years or less of experience in the position.

to less than half, or 20, of the county offices of education in the preceding two academic years. Further, Education does not require county offices of education to report to the state coordinator on the trainings they provided to LEAs. As a result, the state coordinator lacks assurance that all liaisons received adequate and regular training.

Further, the training Education provides to local liaisons of LEAs that do not receive grant funds is not as comprehensive as the training for local liaisons of LEAs that receive grant funds. For example, Education's 2017 training for local liaisons of grant-receiving LEAs included a session on trauma-informed practices for schools, which provided participants with an understanding of the trauma that youth experiencing homelessness face and its impact on their academics, behavior, and relationships. In contrast, the trainings that Education provided to local liaisons of LEAs that did not receive grant funds were generally briefer and typically did not include such trauma-informed practices. Further, although Education presented slightly different topics at each training, not all of the trainings covered certain key information. For example, these trainings focused on various topics, such as state legislation related to the homeless education program and the use of Title I, Part A, funds for the homeless education program. However, not all trainings included topics such as the emotional and academic effects of homelessness, strategies for enrolling and supporting unaccompanied youth, and the importance of coordinating with community resources to increase services for youth experiencing homelessness. By not providing comprehensive training to all local liaisons, Education has missed an opportunity to ensure that local liaisons are aware of ways to train school staff to identify more youth experiencing homelessness, create a more accepting environment for these youth, and ensure that they receive the services they need. As we discuss in Chapter 1, the six LEAs we visited were unaware of certain requirements of the McKinney-Vento Act and best practices, which in part may be the result of inadequate training from Education.

Although Education claims it lacks the resources to provide guidance and training to more LEAs, we found approaches to training activities in other states that could help Education leverage its available resources. For example, Texas and Georgia both stated that they conduct webinars and Georgia uploads to its department website materials from previous trainings for local liaisons to review. Further, best practices recommend using alternative methods of interactive training, such as webinars, to overcome the difficulties and cost associated with in-person training and to efficiently and effectively provide training to as many participants as possible. However, Education has only conducted three webinars in the last three years, all of which were held in 2018, and only

Although Education claims it lacks the resources to provide guidance and training to more LEAs, we found approaches to training activities in other states that could help Education leverage its available resources.

one of the webinars was scheduled to include 50 participants, whereas the remaining two webinars were scheduled to include 10 or fewer participants. Further, the state coordinator explained that it typically conducts webinars when an LEA or county office of education requests it. Education has also not posted recordings of these webinars on its website for other local liaisons to review.

## Education Has Not Devoted Adequate Resources to Fulfilling Its Responsibilities

In addition to the activities we discuss earlier, the state coordinator also collaborates with other Education programs and with external organizations that are involved in working with, or improving services provided to, youth experiencing homelessness. However, until recently Education only had 2.5 positions to administer the homeless education program. Although it now has more staff, Education has not performed a staffing analysis to determine the number of staff it needs to fully meet all of its responsibilities.

In fact, at least 10 years ago, the federal government noted that Education's staffing of its homeless education program was significantly inadequate. The U.S. ED periodically reviews states to assess the extent of the leadership and guidance they provide to LEAs for implementing policies and procedures that comply with federal requirements. As part of its 2010 review of compliance with the McKinney-Vento Act, it evaluated Education's guidance and technical assistance to all LEAs as well as its administration of California's homeless education program. The U.S. ED found that Education had insufficient capacity to oversee the LEAs receiving grant funds as well as all other LEAs in the State. In making this conclusion, the U.S. ED explained that although Education is allowed to reserve up to 25 percent of its McKinney-Vento Act allocation for state-level activities supporting the implementation of the homeless education program in all LEAs, Education had reserved less than 2 percent of its allocation for this purpose. In fact, the U.S. ED stated in its 2010 monitoring report that this was the third time it had raised the concern about insufficient capacity to Education—meaning that Education has known that it has inadequately staffed the homeless education program for longer than 10 years.

Other states we reviewed employ more staff for the number of LEAs they oversee, as Table 7 shows. For example, as of July 2019, Georgia, which has about 200 LEAs, employed four staff and spent 17 percent of its McKinney-Vento Act grant money on state-level administration. Moreover, despite also having fewer LEAs than California, Texas has committed seven staff and spent 25 percent of its McKinney-Vento Act funds on state-level administration

As part of its 2010 review of compliance with the McKinney-Vento Act, the U.S. ED found that Education had insufficient capacity to oversee the LEAs receiving grant funds as well as all other LEAs in the State.

and providing technical assistance to LEAs. If California devoted more resources to state-level administration of the program, it could provide greater oversight and guidance to its LEAs, which likely would enable them to better identify and support youth experiencing homelessness.

**Table 7**California Has Devoted Fewer Staff Than Other States, Despite the Large Number of LEAs It Oversees

STATE	PERCENT OF GRANT RESERVED FOR STATE-LEVEL ADMINISTRATION	STAFF	LEAs	LEAs PER STAFF MEMBER
California	5.5%	2.5*	2,272	909
Florida	6.5	3.5	75	21
Georgia	17	4	202	51
Michigan	18	2	901	451
Texas	25	7	1,206	172
Washington	25	2	332	166

Source: Unpublished CALPADS cumulative end-of-academic year 2017–18 data for the number of California LEAs, data from the National Center for Homeless Education for the number of LEAs in the remaining states during academic year 2016–17, interviews with the respective state coordinators, and budget documentation from Education.

Note: Although the staffing levels are from the 2018–19 academic year, the number of LEAs, with the exception of California, is from academic year 2016–17, which is the most recent information available from the National Center for Homeless Education.

\* Education only recently added one additional staff member in July 2019, for a total of 3.5 staff.

Although Education has known about the limited resources for more than a decade, it has not made adding more resources a priority. Education has engaged in deliberations, some of which are confidential, over whether its staffing for the homeless education program is adequate. However, until recently, Education's staffing for its homeless education program had remained unchanged. Further, Education has not fully considered using other existing resources to meet its staffing needs. In fact, Education did not reassign an additional staff member to the homeless education program from another division until after we began this audit. Education stated that it was able to make this change because it reorganized the division that oversees the homeless education program. Education also explained that the newly assigned staff member will analyze data and assist with other duties, including providing guidance and monitoring LEAs. Moreover, the state budget for fiscal year 2019-20 allocated an additional 1.5 full-time-equivalent positions to Education for the homeless

education program. As of September 2019, Education was in the process of filling one of these positions. Education explained that it is using the remaining position authorization to make an existing part-time office technician a full-time staff member of the homeless education program. Once Education fills the new full-time position, the state coordinator will have five full-time staff.

The state coordinator asserted that Education still needs additional staff; however, we found that it has not clearly identified how many staff it needs to adequately meet its responsibilities under the homeless education program, including its obligation to monitor LEAs. Taking into account the U.S. ED's concerns and Education's acknowledgment of its inadequate staffing, we expected to find that Education had conducted a staffing analysis to determine how many additional staff it needs. A staffing analysis would allow Education to evaluate its responsibilities, establish whether it can meet those responsibilities with existing resources, and determine the number of additional staff it would need to meet all of its responsibilities. If Education had conducted a staffing analysis, it would have been able to determine staffing needs and better justify any request for additional resources, yet it has not done so.

#### Recommendations

#### Legislature

To ensure that Education provides effective oversight for the education of youth experiencing homelessness, the Legislature should require Education to do the following:

- Develop and implement an LEA monitoring plan that is risk-based and focuses its reviews, both onsite and desk reviews, on those LEAs that Education determines are at the greatest risk of underidentifying youth experiencing homelessness and those LEAs whose homeless education program policies may be outdated.
- Develop and implement procedures for verifying key information that LEAs submit through CARS. For example, Education can verify the information by requesting supporting documentation for a sample of LEAs that have reported zero or few youth experiencing homelessness and have indicated in CARS that their local liaisons have received training.

- Review LEAs' information in CARS about when they last updated their homeless education policies and remind those LEAs that indicate that their board policies may be outdated to update their policies to reflect current requirements.
- Develop alternative interactive training, such as webinars in which participants can ask questions, to reach a greater number of LEAs. It should place recordings of these webinars on its website for all LEAs to review.
- Provide guidance to local liaisons regarding their responsibilities under the McKinney-Vento Act, including that they must ensure that school personnel who provide services to youth experiencing homelessness receive training on the proper identification and reporting procedures. Also, it should require Education to develop procedures for its staff to use to verify that all LEA staff who provide services to these youth receive such training at least annually, as best practices recommend.
- Use existing LEA data, including data on the number of youth identified as experiencing homelessness and performance outcomes of those youth, to identify LEAs that may be underidentifying such youth and that may not have effective homeless education programs. It should also require Education to assist these LEAs through appropriate means.

#### **Education**

To ensure that it has the resources necessary to effectively meet its responsibilities under federal law, Education should complete a staffing analysis by May 2020 to determine the resources needed to meet its responsibilities for homeless education. This analysis should consider the resources needed to implement all of the recommendations in this report. If Education determines that it needs additional resources, it should take the necessary steps, including reallocating existing resources within the department, to secure the needed resources.

To effectively monitor LEAs and help them identify additional youth experiencing homelessness, Education should do the following:

Develop a method for determining those LEAs that may
be underidentifying youth experiencing homelessness. For
example, Education could determine which LEAs identified less
than 5 percent of their economically disadvantaged youth as
experiencing homelessness.

 For those LEAs it determines may be underidentifying youth experiencing homelessness, Education should provide general guidance on its website or through group emails to help them increase their identification rates and, as resources permit, should provide detailed technical assistance to selected LEAs that Education believes may be at the highest risk of missing a greater number of youth experiencing homelessness.

To ensure that all LEAs receive necessary guidance and training, Education should perform the following:

- Review the guidance documents and templates, including the
  housing questionnaire and poster, that Education makes available
  on its website for LEAs and ensure that all the documents reflect
  current best practices. For example, the questionnaire and the
  posters should include the rights and protections afforded to
  youth experiencing homelessness and their families to alleviate
  any apprehensions of identifying themselves as experiencing
  homelessness. Education should then make all LEAs aware of
  these revised documents.
- Inform all LEAs of the requirement to disseminate information about the educational rights of youth experiencing homelessness in locations frequented by families of such youth, including schools, shelters, public libraries, and food pantries. Further, Education should encourage LEAs to inform families and youth about protections afforded to those experiencing homelessness. For example, it could encourage LEAs to accomplish this through their housing questionnaire.
- Revise its training modules to ensure that they reinforce key best practices recommended by the U.S. ED and other homeless education experts.
- Develop training modules, as outlined in the state plan, for LEA staff who provide services to youth experiencing homelessness. These training modules should include the provisions of law and the definition of *homelessness*, procedures for identifying and enrolling youth experiencing homelessness, and the services that Education expects LEAs to provide to these youth.

We conducted this audit under the authority vested in the California State Auditor by Government Code 8543 et seq. and according to generally accepted government auditing standards. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives specified in the Scope and Methodology section of the report. We believe that the evidence obtained provides a reasonable basis for our findings and conclusions based on our audit objectives.

Respectfully submitted,

ELAINE M. HOWLE, CPA California State Auditor

Elaine M. Howle

November 7, 2019

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### **Appendix**

#### **Scope and Methodology**

The Joint Legislative Audit Committee (Audit Committee) directed the California State Auditor to examine LEAs' efforts to identify, provide services to, and support students from preschool and kindergarten through grade 12 who are experiencing homelessness. Specifically, the Audit Committee directed us to determine the roles and responsibilities of the State Board of Education and Education in overseeing the McKinney-Vento Act, determine the process that selected LEAs use to identify youth experiencing homelessness, and identify best practices for identifying these youth. The table below lists the objectives that the Audit Committee approved and the methods we used to address them.

**Table**Audit Objectives and the Methods Used to Address Them

	AUDIT OBJECTIVE	METHOD
1	Review and evaluate the laws, rules, and regulations significant to the audit objectives.	Reviewed relevant federal and state laws, rules, and regulations related to identifying and supporting youth experiencing homelessness.
2	For Education and the State Board of Education, determine the following:	
	a. Their roles and responsibilities in administering the McKinney-Vento Act.	<ul> <li>Interviewed officials at Education and the State Board of Education and obtained documentation to understand their respective roles and responsibilities.</li> <li>Reviewed appropriate documentation to determine whether the State Board of Education and Education complied with their responsibilities under the McKinney-Vento Act.</li> </ul>
	b. The guidance, if any, they provide to local educational agencies concerning the McKinney-Vento Act.	<ul> <li>Interviewed staff of the state coordinator and the State Board of Education and reviewed available documentation that Education communicates to LEAs and has posted on its website.</li> <li>Reviewed documentation from trainings Education conducted for LEAs from academic years 2015–16 through 2017–18.</li> <li>Assessed the adequacy of the guidance and training that Education provides to LEAs.</li> </ul>
	c. The steps these entities take to give support to and ensure compliance by LEAs that report no youth experiencing homelessness among their students.	<ul> <li>Interviewed Education and State Board of Education staff and reviewed available documentation to identify Education's methods for monitoring LEA compliance with homeless education requirements in state and federal law.</li> <li>Selected and evaluated federal program monitoring reviews for six LEAs that Education conducted during fiscal years 2015–16 through 2017–18 to determine whether Education complied with its established monitoring processes.</li> <li>Assessed additional steps Education has taken to monitor and provide technical assistance to LEAs that report zero youth experiencing homelessness.</li> </ul>
	d. The steps, if any, they take to collaborate with other state, local, and national entities that deal with youth experiencing homelessness. Determine whether barriers exist to this collaboration and recommend solutions for how to remove them.	<ul> <li>Interviewed staff of the state coordinator and the State Board of Education to identify the methods and frequency with which Education collaborates with other entities that serve youth experiencing homelessness and to identify any barriers it faces.</li> <li>Reviewed documentation from those collaborations to determine the purposes and effects of each collaborative effort. We found that Education collaborates with various entities as required and we did not identify anything that suggests any barriers to collaboration.</li> </ul>

AUDIT OBJECTIVE	METHOD		
3 Identify for the past three fiscal years the number of youth experiencing homelessness identified at each of California's LEAs. Evaluate these data and determine whether factors such as student population, geographic area (including urban, suburban, and rural areas), or other demographic factors affect LEAs' abilities to identify the number of youth experiencing homelessness.	<ul> <li>Obtained CALPADS data available from Education on the number of youth experiencing homelessness that LEAs identified for academic years 2015–16 through 2017–18.</li> <li>Analyzed the number of youth experiencing homelessness that each LEA identified from academic years 2015–16 through 2017–18 to determine trends in identifying these youth by LEAs in urban, suburban, and rural areas. We used these same data to evaluate the effects of student enrollment size and liaison turnover on the LEAs' abilities to identify youth experiencing homelessness.</li> </ul>		
4 For one charter school and a selection of three to five LEAs—one located in each rural, urban, and suburban area, and at least one located in the San Francisco Bay Area and one located in San Bernardino County—that reported recently having zero or very few identified youth experiencing homelessness, and one LEA that has been successful in identifying and serving a high number of youth experiencing homelessness, determine and evaluate the following:	Using CALPADS data available from Education's website on the number of youth experiencing homelessness that LEAs identified for academic year 2017–18, we selected the following LEAs for review: Birmingham Charter, Greenfield, Gridley, Norwalk-La Mirada, San Bernardino, and Vallejo.		
<ul> <li>The methods the LEAs and charter school use to identify youth experiencing homelessness.</li> </ul>	<ul> <li>Interviewed staff and reviewed available documents at each selected LEA to understand how the LEA identifies youth experiencing homelessness.</li> <li>Reviewed documents to determine if the LEA uses methods that best practices recommend to identify youth experiencing homelessness.</li> </ul>		
b. The activities McKinney-Vento liaisons take to support the LEAs and charter school in identifying youth experiencing homelessness.	<ul> <li>Reviewed the websites of each of the six LEAs we selected, as well as the websites for two of each LEA's schools, to determine if the LEAs have provided sufficient and easily found information on the McKinney-Vento Act, support for youth experiencing homelessness, and the contact information for the local liaisons for youth experiencing homelessness.</li> <li>Reviewed documentation from each LEA to determine if the LEAs provide translated versions of informational materials about the McKinney-Vento program in required languages.</li> <li>Interviewed staff and reviewed available documents at each LEA to determine the frequency and content of McKinney-Vento trainings.</li> </ul>		
c. The support and technical assistance the LEAs and charter school receive from county offices of education and state entities.	<ul> <li>Interviewed staff and reviewed available documents at each LEA to determine the support and technical assistance they receive from Education and their county offices of education.</li> <li>Interviewed staff and reviewed available documents at the six county offices of education that support the LEAs we reviewed to determine the support and technical assistance they receive from Education and provide to the LEAs in their respective counties.</li> </ul>		
<ul> <li>d. How the LEAs and charter school collaborate with other homeless service providers in identifying youth experiencing homelessness.</li> </ul>	Interviewed staff and reviewed available documents at each LEA to determine if they collaborate with other service providers to identify youth experiencing homelessness.		
<ul> <li>e. The barriers that exist to sharing data with other homeless service providers and possible solutions to these barriers.</li> </ul>	Interviewed staff and reviewed available documents at each LEA to identify barriers that exist to sharing data with other homeless service providers and to determine what actions the LEAs have taken to address any potential barriers.		
f. Whether the LEAs and charter school apply for and use federal grants to help with their effort to identify and serve youth experiencing homelessness.	Reviewed documentation from Education and the LEAs to determine if the LEAs have applied for, received, and used the McKinney-Vento subgrant. The two LEAs we reviewed that received grant funding generally used the funds for staff positions and services related to their homeless education programs.		

	AUDIT OBJECTIVE	METHOD
5	To the extent possible, using information identified at the LEAs and the charter school, identify the following for LEAs:	Compared the methods, trainings, activities, support, collaboration, and barriers that exist at the six LEAs we reviewed to determine trends and best practices for identifying and supporting youth experiencing homelessness.
	Trends and best practices in methods LEAs use to identify youth experiencing homelessness.	
	b. Trends and best practices in activities that McKinney-Vento liaisons take to support LEAs' efforts to identify youth experiencing homelessness.	
	c. Trends and best practices in support and technical assistance LEAs receive from county offices of education and state entities to identify youth experiencing homelessness.	
	d. Trends and best practices in how LEAs collaborate with other homeless service providers to identify youth experiencing homelessness.	
	e. Common barriers that exist to sharing data between LEAs and other homeless service providers and possible statewide solutions to these barriers.	
6	To the extent possible, identify national best practices for identifying and supporting youth experiencing homelessness.	<ul> <li>Interviewed the homeless education coordinators at U.S. ED to determine best practices for identifying and supporting youth experiencing homelessness and to request recommendations for which states and nonprofit organizations to review for national best practices.</li> </ul>
	nomelessness.	<ul> <li>Based on U.S. ED's recommendation, we judgmentally selected five states—Florida, Texas, Georgia, Michigan, and Washington—and we judgmentally selected three nonprofit organizations that work with youth experiencing homelessness to interview.</li> </ul>
7	Review and assess any other issues that are significant to the audit.	<ul> <li>Using Education's online DataQuest tool, at a statewide level and at the LEAs we selected for audit objective 4, compared the rates of suspension, chronic absenteeism, dropout, and graduation during academic year 2017–18 for youth experiencing homelessness with those of their peers to determine whether the homeless education program is effective.</li> </ul>
		<ul> <li>To determine if the LEAs provided the needed services to youth experiencing homelessness, we reviewed the LEAs' budgets and expenditures and whether the LEAs tracked the services that each individual needed and provided those services. Nothing came to our attention to suggest that youth experiencing homelessness were not provided the services they needed.</li> </ul>

Source: Analysis of the Audit Committee's audit request number 2019-104, state law, and information and documentation identified in the column titled Method.

#### Assessment of Data Reliability

The U.S. Government Accountability Office, whose standards we are statutorily obligated to follow, requires us to assess the sufficiency and appropriateness of computer-processed information we use to support our findings, conclusions, or recommendations. In performing this audit, we relied on reports obtained from CARS and CALPADS.

We did not conduct a comprehensive data reliability analysis of the reports from the CARS and CALPADS systems because the supporting documentation is maintained among California's approximately 2,300 LEAs, making accuracy and completeness testing impractical. To gain reasonable assurance of the data's completeness and accuracy to support our audit findings, we reviewed other information provided by Education. Specifically, to determine if the CARS data were complete, we compared the number of LEAs listed in CARS to the number of LEAs listed in CALPADS. Further, to determine the accuracy of the data contained in CARS, we used Education's Title I report for academic year 2017-18 to identify the Title I funds each LEA received and compared it to the amounts the LEAs reported receiving for the same year in CARS. We determined that the CARS data were unreliable for academic year 2017-18. Further, to gain reasonable assurance of the completeness of the data in a report that Education generated from CALPADS for cumulative end-of-academic year student data that it does not publish on its website, we compared the number of LEAs in Education's CALPADS point-in-time data that it publishes online to the number of LEAs within the report. We found that Education reported 18 more LEAs in the cumulative end-of-year data than in the point-in-time data it reports on its website. Therefore, we concluded that the CALPADS data that Education provided us were of undetermined reliability. Although we recognize that any limitations that we identified in the CARS or CALPADS data may affect the precision of the numbers we present, there is sufficient evidence in total to support our audit findings, conclusions, and recommendations.



#### **Birmingham Community Charter High School**

17000 Haynes Street Lake Balboa, CA 91406 (818)758-5200 Fax (818)342-5877 www.birminghamcharter.com

Ari Bennett, CEO/Principal

October 23, 2019

RE: Audit Report 2019-104

Dear State Auditor:\*

The single school independent charter LEA of Birmingham Community Charter High School (BCCHS) is in receipt of your office's report on its audit entitled "Youth Experiencing Homelessness" and identified as Report 2019-104. We appreciate your careful and thorough review of our LEA's Homeless Education Program including our identification of and services to youth who may be experiencing homelessness. We have reviewed your report and we are responding to your recommendations as detailed further below.

#### Findings and Recommendations:

#### A. FINDINGS OF THE AUDIT:

- o The LEA (BCCHS) has under-identified youths experiencing homelessness.
  - The Housing Questionnaire used by our LEA does not follow best practices and may deter families from honestly completing it.
  - There is a lack of training of staff members and a lack of dedicated time spent in the identification of youths experiencing homelessness.
  - There is a need for greater public dissemination of information regarding the rights and protections of youths experiencing homelessness.
  - There is a lack of coordination of services for youth experiencing homelessness.

#### **B. LEA RESPONSE TO AUDIT RECOMMENDATIONS**

- The LEA is actively responding to the recommendations of the CA State Auditor regarding the housing questionnaire as detailed below:
  - The LEA will redesign the student residency questionnaire (SRQ) to include the following:
    - Language to mitigate the stigma associated with the disclosure of homelessness
    - Language to mitigate the fear surrounding disclosure specifically as it relates to immigration and child protection services
    - Language to explain the purpose of the collection of information regarding housing
    - Language to explain the rights and protections afforded to youths experiencing homelessness
    - Language to explain that all children, regardless of immigration status, are provided with a free public education by federal law
  - The LEA will ensure that all families complete an SRQ.
  - The LEA will track the receipt of all SRQs and contact the families of students who do not return a completed SRQ.
  - The LEA will review completed SRQs and respond to identified youth experiencing homelessness within a timely and efficient manner.
- The LEA is actively responding to the recommendations of the CA State Auditor regarding the training of employees as detailed below:
  - All LEA employees including administrators, counselors, enrollment staff, teachers, support personnel and cafeteria staff will be trained on an annual and an as-needed basis in the identification of youth experiencing homelessness, their rights and protections, and the services available to them within 30 calendar days of the start of school.

<sup>\*</sup> California State Auditor's comment appears on page 61.

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- The annual training will include a working knowledge of:
  - the definition of homelessness
  - the signs of homelessness
  - the impact of homelessness
  - the educational rights and protections available to homeless students
  - the next steps once a student has been identified as homeless
- Employees with a greater exposure to youth who may be experiencing homelessness will meet on a regular basis to discuss initiatives regarding the homeless education program including the rights and protections of identified youths and the services available to them.
- The LEA is actively responding to the recommendations of the CA State Auditor by disseminating information explaining the educational rights of youth experiencing homelessness as detailed below:
  - A poster from the National Center for Homeless Education outlining the educational rights and protections of homeless youths will be disseminated to all offices and posted on all public bulletin boards and classroom spaces within the LEA.
  - The LEA will conduct a media release including the aforementioned information at the beginning of each school year. The media release will be distributed to local shelters, food banks and public libraries.
  - The information regarding the educational rights and protections of youth experiencing homelessness is posted on our website and includes the contact information for our Homeless Liaison.
    - https://www.birminghamcharter.com/apps/pages/index.jsp?uREC\_ID=168 038&type=d&pREC\_ID=1785081
- The LEA is actively responding to the recommendations of the CA State Auditor regarding the coordination of services for youth experiencing homelessness as detailed below:
  - The LEA will make contact with other local agencies that provide support and services to youth experiencing homelessness to establish partnerships and implement MOUs.
  - The LEA will compile a list of support organizations and the services that they provide to youth experiencing homelessness and their families. The list will include the following types of service agencies:
    - counseling services
    - social welfare services
    - meal services
    - health care services
    - housing services

Birmingham Community Charter High School is currently in the process of implementation of each of the abovereferenced recommendations. Under the advisement of your office, we hope to dramatically improve our homeless education program by increasing awareness of the issue, reforming the identification process and providing greater access to the services and supports afforded to youth experiencing homelessness. We look forward to an ongoing partnership with your agency to ensure our continued growth in this important policy area.

Please feel free to contact me if you have any questions or concerns.

Thank you,

Ari Bennett, CEO/Principal

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818.758.5202

### **Comment**

## CALIFORNIA STATE AUDITOR'S COMMENT ON THE RESPONSE FROM BIRMINGHAM

To provide clarity and perspective, we are commenting on Birmingham's response to our audit. The number below corresponds to the number we have placed in the margin of Birmingham's response.

Throughout the audit process, we engaged in numerous conversations with Birmingham regarding our recommendations. However, until it submitted this response, Birmingham did not advise us of the actions that it now asserts to have taken to implement this recommendation. As a result, we were unable to review and analyze the changes it claims to have made to its website. However, we look forward to reviewing any documentation Birmingham provides as part of its 60-day response to our recommendations to demonstrate the actions it has taken to implement this recommendation.

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# CALIFORNIA DEPARTMENT OF EDUCATION

TONY THURMOND

STATE SUPERINTENDENT OF PUBLIC INSTRUCTION

1430 N Street, Sacramento, CA 95814-5901 • 916-319-0800 • WWW.CDE.CA.GOV

October 24, 2019

Elaine M. Howle, State Auditor\*
California State Auditor
621 Capitol Mall, Suite 1200
Sacramento, CA 95814

Subject: Youth Experiencing Homelessness - California's Education System for K-12 Inadequately Identifies and Supports These Youth, Report Number 2019-104, November 7, 2019

Dear Ms. Howle:

The California Department of Education (Education) appreciates the opportunity to comment and provide proposed corrective actions for the recommendations outlined in the California State Auditor's (CSA) Audit Report titled, Youth Experiencing Homelessness - California's Education System for K-12 Inadequately Identifies and Supports These Youth.

#### **Perspective Comments**

To provide additional perspective to the CSA's audit report, Education has the following comments.

#### Page 19:

The source for the data displayed in the chart should also note that these data are publicly available on DataQuest, Education's public data reporting website.

Education noted a few discrepancies with the data cited in the chart. The non-homeless dropout rate is 9.0%, not 6.0% as cited in the chart. Additionally, the percent of non-homeless students who "Did Not Graduate" is 16%, not 12% as cited in the chart. Education cannot confirm the corresponding LEA data citations provided in the report narrative because the LEA names have been redacted. As such, Education recommends that the CSA verify the corresponding LEA data citations provided elsewhere in the report narrative.

It is also important to note that some students who "Did Not Graduate" still completed high school through some other means than receiving a regular high school diploma or they returned as fifth year seniors to continue their high school education.

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<sup>\*</sup> California State Auditor's comments begin on page 69.

Ms. Elaine M. Howle, State Auditor October 24, 2019 Page 2

#### Page 28:

- 2 Both acronyms for the National Association for the Education of Homeless Children and Youth are incorrect. It should read NAEHCY, not NAECHY.
- Also, in the first paragraph the last sentence states that the National Center for Homeless Education (NCHE) uses 5 percent of the economically disadvantaged student population as a reasonable benchmark for identifying students experiencing homelessness; however, Education informed the CSA that NCHE also uses 2.5 percent of the total student population as a reasonable benchmark for identifying students experiencing homelessness.
- Education also informed the CSA that the most recent publicly available data (2013–14 and 2014–15) submitted by states to the National Center for Educational Statistics show that California ranks 2<sup>nd</sup> and 6<sup>th</sup> nationally using the first benchmark and 4<sup>th</sup> and 13<sup>th</sup> nationally using the second benchmark for the respective years. This information provides the necessary missing context to show how California performs in identifying homeless students relative to other states.

#### Page 53:

On the middle of the page it indicates that the state coordinator only reviewed between 12 and 21 LEAs for homeless education compliance. It is important to note that this is approximately 10 to 15 percent of the LEAs that are selected by Education for monitoring.

#### Page 67:

The second paragraph states that Education reserved less than 2 percent of its allocation for state level activities. It is important to note that Education does not determine funding for state level activities; this is done by the Department of Finance.

#### Page 74:

In the middle of the page, the report states that "to gain reasonable assurance of the completeness of the data" the CSA compared the number of LEAs in the CALPADS point-in-time data with the number of LEAs in the cumulative end-of-year data. Because CSA found 18 more LEAs in the cumulative end-of-year data than in the point-in-time data, they concluded that the CALPADS data provided by Education was of undetermined reliability. In fact, the point-in-time and end-of-year are two separate data submissions in CALPADS with different business rules. Additionally, schools open and close throughout the year, which contributes to the observed differences in the data. It is not an indication that either CALPADS data source is of undetermined reliability.

Ms. Elaine M. Howle, State Auditor October 24, 2019 Page 3

As previously mentioned, Education appreciates the CSA's work on this topic and provides the following responses to the recommendations below.

#### Recommendation 1

To ensure that youth experiencing homelessness have access to the necessary services to help them succeed in school, by August 2020, Education should establish guidance for implementing data-sharing agreements between the LEAs and other organizations that provide services to these youth.

#### Education's Comments and Corrective Actions

Concur. Education will strengthen existing website resources for youth experiencing homelessness by posting guidance regarding data sharing among LEAs and other agencies. Education is committed to ensuring that students have access to necessary services which will assist them in succeeding in school.

#### **Recommendation 2**

To ensure that it has the resources necessary to effectively meet its responsibilities under federal law, Education should complete a staffing analysis by May 2020 to determine the resources needed to meet its responsibilities for homeless education. This analysis should consider the resources needed to implement all of the recommendations in this report. If Education determines that it needs additional resources, it should take the necessary steps, including reallocating existing resources within the department, to secure the needed resources.

#### Education's Comments and Corrective Actions

Do not concur. As discussed with the CSA, Education already determined that additional resources were needed to meet its homelessness education responsibilities. The 2019 Budget Act authorized 1.5 FTE and an additional consultant was added to the Homeless Education program. At this time, Education does not anticipate needing additional resources for this program; however, if the homelessness education workload increases and more staff are needed, then Education will take the necessary steps to effectively meet our responsibilities.

#### Recommendation 3

To effectively monitor LEAs and help them identify additional youth experiencing homelessness, Education should do the following:

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Ms. Elaine M, Howle, State Auditor October 24, 2019 Page 4

> Develop a method for determining those LEAs that may be underidentifying youth experiencing homelessness. For example, Education could determine which LEAs identified fewer than 5 percent of their economically disadvantaged youth as experiencing homelessness.

#### Education's Comments and Corrective Actions

Concur. Education is developing a method to determine LEAs that may be underidentifying youth experiencing homelessness. In addition, Education currently provides, and will continue to provide, technical assistance to LEAs that report zero youth experiencing homelessness.

 For those LEAs it determines may be underidentifying youth experiencing homelessness, Education should provide general guidance on its website or through group emails to help them increase their identification rates and, as resources permit, could provide detailed technical assistance to selected LEAs that Education believes may be at the most risk of missing a greater number of youth experiencing homelessness.

#### Education's Comments and Corrective Actions

Concur. Education will strengthen existing website resources by developing and posting guidance for LEAs that may be underidentifying youth experiencing homelessness. In addition, Education currently provides, and will continue to provide, technical assistance to LEAs that report zero youth experiencing homelessness.

To ensure that all LEAs receive necessary guidance and training, Education should perform the following:

Review the guidance documents and templates, including the housing questionnaire and poster, that Education makes available on its website for LEAs and ensure that all the documents reflect current best practices. For example, the questionnaire and the posters should include the rights and protections afforded to youth experiencing homelessness and their families to alleviate any apprehensions of identifying themselves as experiencing homelessness. Education should then make all LEAs aware of these revised documents.

#### Education's Comments and Corrective Actions

Concur. Education will review and update website resources, including guidance documents, templates, and the poster to ensure that best practices are included. In addition, Education will update and post the revised housing questionnaire on its website. Furthermore, Education will

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Ms. Elaine M. Howle, State Auditor October 24, 2019 Page 5

continue to notify all LEAs when changes and additions to resources are made to the website.

Inform all LEAs of the requirement to disseminate information about the
educational rights of youth experiencing homelessness in locations
frequented by families of such youth, including schools, shelters, public
libraries, and food pantries. Further, Education should encourage LEAs to
inform families and youth about protections afforded to those experiencing
homelessness. For example, it could encourage LEAs to accomplish this
through their housing questionnaire.

### Education's Comments and Corrective Actions

Concur. Education will continue reminding LEAs of their responsibility to post educational rights, including protections, for youth experiencing homelessness. In addition, Education will continue to encourage LEAs to: (1) inform parents and guardians in a manner and format that is easily understandable; and (2) disseminate and/or post the information in locations frequented by the families.

 Revise its training modules to ensure that they reinforce all best practices recommended by the U.S. ED and other homeless education experts.

### Education's Comments and Corrective Actions

Partially concur. Education recognizes the importance of enforcing best practices in training and will revise its training modules to include best practices by the U.S. ED and other homeless education experts when appropriate.

Develop training modules as outlined in the state plan, for LEA staff who
provide services to youth experiencing homelessness. These training
modules should include the provisions of law and the definition of
homelessness, procedures for identifying and enrolling youth experiencing
homelessness, and the services that Education expects LEAs to provide to
these youth.

### **Education's Comments and Corrective Actions**

Concur. Education will develop training modules as outlined in the state plan, for LEA staff who provide services to youth experiencing homelessness. Education will ensure the training modules include: (1) provisions of law; (s) the definition of *homelessness*; (3) procedures for identifying and enrolling youth experiencing homelessness; and (4) the services that Education expects LEAs to provide to these youth.

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Ms. Elaine M. Howle, State Auditor October 24, 2019 Page 6

If you have any questions regarding the Education's comments and/or corrective actions, please contact Kimberly Tarvin, Director, Audits and Investigations Division, by phone at 916-323-1547 or by email at <a href="mailto:ktarvin@cde.ca.gov">ktarvin@cde.ca.gov</a>.

Sincerely,

Lupita Cortez Alcalá

Chief Deputy Superintendent of Public Instruction

LCA:kl

# **Comments**

# CALIFORNIA STATE AUDITOR'S COMMENTS ON THE RESPONSE FROM EDUCATION

To provide clarity and perspective, we are commenting on Education's response to our audit. The number below corresponds to the number we have placed in the margin of Education's response.

We provided Education with a redacted draft report that contained only those portions relevant to it. Therefore, the page numbers that Education cites in its response do not correspond to the page numbers in our final report.

As we do with all auditees, during Education's draft review period we reached out to its staff and offered to work with them to discuss any factual or editorial changes to the draft report text, if warranted, to ensure that Education's comments were constructive and focused on the recommendations. We are disappointed that Education chose to ignore our offer and instead chose to comment on areas that could have been handled through a simple telephone call.

We have revised Figure 2 and the surrounding text on page 14 regarding the rates at which youth experiencing homelessness dropped out or did not graduate. However, this revision did not change our conclusions. We have also revised the two instances on page 20 to correct the acronym for the National Association for the Education of Homeless Children and Youth.

Education's comment seems to imply that the number of youth experiencing homelessness who did not graduate may be overstated, which would make the gap between graduation rates for these youth and their peers not experiencing homelessness less than the 31 percent and 16 percent rates shown in Figure 2 on page 14. Although we do not disagree with Education's statement that some students who "Did Not Graduate" may complete high school through other means, this is true of all youth. As a result, we have no reason to believe that the disparity between the graduation rates among youth experiencing homelessness and their peers would be greatly affected.

We describe in detail on page 41 that the National Center for Homeless Education uses 5 percent of economically disadvantaged youth and 2.5 percent of total enrollment to determine whether an LEA is at high risk of underidentifying youth experiencing homelessness. In fact, as we state on that page, had Education used the National Center for Homeless Education's method, it would have identified that two-thirds of the State's nearly 2,300 LEAs may be at high risk of underidentifying youth experiencing homelessness.

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- Education's comment regarding its national ranking compared to other states obfuscates the fact that many California LEAs are failing to identify all youth experiencing homelessness. As we explain on page 20, our analysis of Education's CALPADS data found that in academic year 2017–18 a majority of California LEAs—74 percent—identified less than 5 percent of their economically disadvantaged students as experiencing homeless. We considered this result to be indicative of Education failing to sufficiently oversee LEAs' efforts to identify and provide services to youth experiencing homelessness.
- (7)We stand by our conclusion about the reliability of Education's CALPADS data. As we state on page 57, we follow the standards established by the U.S. Government Accountability Office, which require us to assess the sufficiency and appropriateness of computer-processed information. We did not conduct a comprehensive data reliability analysis of CALPADS because the supporting documentation for its data is maintained among California's approximately 2,300 LEAs, making such an analysis impractical. Further, on page 58 we describe that the limited data reliability analysis that we did perform—a comparison of the number of LEAs in Education's point-in-time data to the number of LEAs within its cumulative end-of-year data—resulted in a discrepancy of 18 LEAs. Although Education claims in its response that the two data submissions have different business rules, it did not specify how these rules would affect this comparison. Regardless, because we could not determine the reliability of the data, we concluded that CALPADS data were of undetermined reliability, in accordance with the U.S. Government Accountability Office's standards.
- (8) Although Education states in its response that at this time it does not anticipate needing additional resources for the program, the state coordinator told us during the audit, as we describe on page 50, that it still needs additional staff. We also conclude on that same page that Education has not clearly identified how many staff it needs to adequately meet its responsibilities under the homeless education program. Further, the governor vetoed Assembly Bill 16 in October 2019, which would have provided Education an additional 1.5 staff for its homeless education program. In his veto message, the governor noted that the need for additional staff was better considered during the annual budget process. Because Education would need to substantiate any request for additional staff when making a budget request, we believe that it is critical for Education to perform a staffing analysis to determine exactly how many staff it will need to meet all of its responsibilities for its homeless education program. Without such an analysis, Education lacks a basis to secure the necessary resources to administer the State's homeless education program appropriately.

Education's assertion that it currently provides technical assistance to LEAs that report zero youth experiencing homelessness is grossly overstated. As we indicate on page 40, Education uses CALPADS data to identify those LEAs that report having zero youth experiencing homelessness enrolled in their schools. However, the "technical assistance" that Education provides to these LEAs is simply a letter that describes the federal reporting requirements for youth experiencing homelessness, defines homelessness under the McKinney-Vento Act, and asks the LEA to ensure that future counts of youth experiencing homelessness are accurate. Besides this letter, the state coordinator does not provide any other technical assistance to support LEAs that report zero youth experiencing homelessness.

Education's assertion that it currently reminds LEAs to disseminate information that describes the legal protections for youth experiencing homelessness is false. As we state on page 44, neither the housing questionnaire nor the informational poster that Education developed for LEAs to use include information for parents and guardians about the legal protections afforded to youth experiencing homelessness.

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## **GREENFIELD UNION SCHOOL DISTRICT**

1624 Fairview Road Bakersfield, CA 93307

Phone: (661) 837-6000 Fax: (661) 832-2873 www.gfusd.net

## Ramon Hendrix, Superintendent

Sarah Dawson
Assistant Superintendent of Curriculum

Lucas Hogue
Assistant Superintendent of Personnel

Vicki Norman
Assistant Superintendent of Business

October 18, 2019

Elaine Howle, CPA\*
California State Auditor
621 Capitol Mall, Suite 1200
Sacramento, CA 95814

Dear Ms. Howle,

The Greenfield Union School District has reviewed the draft report, "Youth Experiencing Homelessness: California's Education System for K-12 Inadequately Identifies and Supports These Youth". The management team has provided a brief description of actions and practices that have or will be implemented as a result of the report recommendations.

Our district will be working diligently to advance identification of students experiencing homelessness as well as adopt guidance and best practices provided by the National Center for Homeless Education (NCHE).

Greenfield is committed to provide needed resources and services to families experiencing homelessness and support all students to become successful and productive members of our community.

Sincerely,

Ramon Hendrix Superintendent

Board of Trustees

Dr. Ricardo Herrera ■ Melinda Lona ■ Richard Saldana ■ Mike Shaw ■ Kyle Wylie

<sup>\*</sup> California State Auditor's comment appears on page 75.

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# Greenfield Union School District Response to "Youth Experiencing Homelessness:" October 17, 2019

Greenfield Union School District is dedicated to improving the McKinney-Vento (MV) program and practices. The LEA has implemented the following actions:

**Staff Training:** MV & Signs of Homelessness Training will be provided to all staff and facilitated by the Director of Support Services (MV Liaison) and site Social Workers or counselors.

- Certificated: Includes administration, teachers, programs, and support staff
- Classified: Includes site clerical / program assistants, Nutrition Services, Family Resource Center, Maintenance Operations and Transportation

**Underidentified Youth Experiencing Homelessness:** Greenfield Union School District has updated its procedures regarding dissemination of the Residency Questionnaire to all returning students. Questionnaires will be offered by school office staff any time a change of address is made by parent/guardian. Questionnaire forms were provided to all returning students as of August 2019.Based upon recommendations in the report, additional updates may be necessary.

**Distribute Information about Educational Rights:** Community Outreach within district boundaries was initiated. The MV Liaison initiated Community Outreach on June 24, 2019 and the District's School Social Workers continued the distribution of information through September 11, 2019. Support Services maintains a list of contact names and locations where MV enrollment information and pamphlets were provided/posted. District procedures will be developed to complete this process annually.

 Medical Clinics, Library, Hotels/Motels, Local businesses (including laundromats, grocery and convenience stores, restaurants, gas stations)

Shelters, food pantries, or soup kitchens are not located within district boundaries. However, Support Services has confirmed that MV posters were posted in public places by other LEAs.

Website/Webpage: The LEA distributes the MV Enrollment poster available on the CDE website. The CDE website nor the Department of Education provide protection rights statements. The LEA will develop an updated MV poster to include Protection Rights. LEA is currently working with the Information & Technology Department to update the website to include a webpage dedicated to MV that will include the name of the MV Liaison and resources for families experiencing homelessness.

Separate page devoted to MV and educational rights Attach MV pamphlets and Residency Questionnaire Identified MV Liaison contact information Include protections set forth in federal / state laws

**Staffing:** LEA will re-evaluate roles and responsibilities of the Director of Support Services / MV Liaison and support staff to determine any necessary adjustments needed to increase support, resources, and services to youth experiencing homelessness.

# **Comment**

# CALIFORNIA STATE AUDITOR'S COMMENT ON THE RESPONSE FROM GREENFIELD

To provide clarity and perspective, we are commenting on Greenfield's response to our audit. The number below corresponds to the number we have placed in the margin of Greenfield's response.

Throughout the audit process, we engaged in numerous conversations with Greenfield regarding our recommendations. However, until it submitted this response, Greenfield did not advise us of the actions that it now asserts to have taken to implement these recommendations. As a result, we were unable to review and analyze the changes it claims to have made. However, we look forward to reviewing any documentation Greenfield provides as part of its 60-day response to our recommendations to demonstrate the actions it has already taken and any other actions it takes to implement these recommendations.

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## **Gridley Unified School District**

429 Magnolia Street Gridley, California 95948-2533 Phone (530) 846-4721 Fax (530) 846-4595 Jordan Reeves, Superintendent

October 22, 2019

California State Auditor Elaine M. Howle, CPA 621Capitol Mall Suite 1200 Sacramento, California 95914

Re: Gridley Unified School District Response to State Auditor's Report "Youth Experiencing Homelessness: California's Education System for K-12 Inadequately Identifies and Supports These Youth"

Dear California State Auditor:

We appreciate the recommendations made by the state auditor's office to help strengthen our systems and protocols for our students and families experiencing homelessness. We look forward to the continued implementation of these recommendations as we improve upon serving our homeless students and families.

Sincerely,

Jordan Reeves Superintendent

Gridley Unified School District



October 24, 2019

Elaine M. Howle, CPA\* California State Auditor 621 Capitol Mall, Ste 1200, Sacramento, CA 95814

Re: McKinney Vento Audit

Dear Ms. Howle,

The district is in receipt of your office's report on its audit of the McKinney Vento program at Norwalk La Mirada Unified School District. The report notes some of our best practices; it also presents a few recommendations for our review.

Enclosed you will find our responses to the recommendations identified from your report.

If you have any questions, please contact me at (562) 210-2117.

Sincerely,

Patricio I. Vargas, Ph.D.

Assistant Superintendent Educational Services Norwalk La Mirada Unified School District

cc: Hasmik Danielian, Ed.D., Superintendent

**BOARD OF EDUCATION** 

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Superintendent

<sup>12820</sup> Pioneer Blvd., Norwalk, CA 90650-2894

Phone (562) 210-2000 • Fax (562) 868-7077

California State Auditor's comment appears on page 81.

#### **LEAs**

To comply with federal law and best practice, [Norwalk-La Mirada] should, before academic year 2020-21, do the following:

#### Recommendation

Ensure that school staff who provide services to youth experiencing homelessness receive
training as federal law requires. Further, as set forth in best practices, the LEA should
provide this training at least annually, and the training should include the definition of
homelessness, signs of homelessness, the impact of homelessness on youth, and the steps
staff should take once [the] LEA has identified a youth as possibly experiencing
homelessness.

## Response to the Recommendation

The Norwalk-La Mirada Unified School District currently provides training to our principals, assistant principals, school counselors, psychologist, social workers, and enrolment staff on an ongoing basis. Training material includes the definition, signs, and impact of homelessness for families and youth. Additionally, we provide trainings to attendance clerks, counselors, and mental health providers. The Norwalk-La Mirada Unified School District will enhance its practices to ensure that teachers and other support staff will also receive training as federal law requires on an annual basis. This training will include, but not be limited to, the definition of homelessness, signs of homelessness, and the impact of homelessness on youth, as well as the steps staff should take to ensure we support youth experiencing homelessness.

#### Recommendation

• Distribute information about the educational rights of youth experiencing homelessness in public places, including schools, shelters, public libraries, and food pantries, frequented by families of such youth, as federal law requires. Further, to mitigate families' and youth's hesitance to disclosing their living situation, the LEA should include the protections set forth in federal and state laws in the information [it] distribute[s]

#### **Response to the Recommendation**

The Norwalk-La Mirada Unified School District currently disseminates our homeless education information via posters and flyers throughout the district in places frequented by students, parents and staff such as the front office, cafeterias and libraries. The Norwalk-La Mirada Unified School District will expand its current practices regarding the distribution of information about the educational rights of youth experiencing homelessness in public places, including shelters and food pantries, frequented by families of such youth, as federal law requires. Additionally, the information will include the protections set forth in federal and state laws to mitigate families' and youth's hesitance to disclosing their living situation.

### Recommendation

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• Publish information on [its] website about the educational rights and protections of these youth.

#### Response to the Recommendation

The information pertaining to the educational rights and protections of youth experiencing homelessness has been updated on the Norwalk-La Mirada Unified School District website as of October 24, 2019 under the Student & Family Services McKinney-Vento Program webpage.

http://nlmusd.org/mckinney-vento/

# **Comment**

# CALIFORNIA STATE AUDITOR'S COMMENT ON THE RESPONSE FROM NORWALK-LA MIRADA

To provide clarity and perspective, we are commenting on Norwalk-La Mirada's response to our audit. The number below corresponds to the number we have placed in the margin of Norwalk-La Mirada's response.

Because Norwalk-La Mirada updated the information on its website at the time it provided its response, we were unable to review and analyze the changes it claims to have made to its website. However, we look forward to reviewing any documentation Norwalk-La Mirada provides as part of its 60-day response to our recommendations to demonstrate the actions it has taken to implement this recommendation.

(1)



Dale Marsden, Ed.D. Superintendent

Lorraine M. Perez, Ed.D. Assistant Superintendent

October 24, 2019

Sent via Email and U.S. Mail:

California State Auditor \*
Attention: Elaine Howle, State Auditor
621 Capitol Mall, Suite 1200
Sacramento, California 95814

Dear Ms. Howle:

This letter serves as a written response to the California State Auditor's draft report entitled "Youth Experiencing Homelessness: California's Education System for K-12 Inadequately Identifies and Supports These Youth", which details an audit conducted as the result of a Joint Legislative Audit Committee request.

I would like to express my appreciation on behalf of the San Bernardino City Unified School District to you and your staff for the professional approach in conducting this audit and for the insight provided on opportunities for growth in how we serve one of our most vulnerable and deserving student populations.

San Bernardino City Unified School District recognizes the areas of improvement needed in serving students in homeless situations as identified in the report and is committed to aligning district policies and best practices to all state and federal legislation pertaining to the rights and services for our students.

In response to the recommendations in the report, SBCUSD will:

• Ensure that all school staff, who provide direct services to youth experiencing homelessness receive training as federal law requires. Further, as recommended as best practices, SBCUSD will provide this training at least annually, and will include the definition of homelessness, signs of homelessness, the impact of homelessness on youth, and the steps staff should take once a student has been identified as possibly being identified as homeless.

As of the time of this response, SBCUSD has coordinated a committee of department and program leads to create a plan that will ensure that all state and federal required trainings are provided to district staff as determined by legislation. Included in this plan is that all district staff directly serving students in homeless situations will receive mandatory training as stipulated above. Future committee meetings and collaboration with union representation will determine explicitly how and when these trainings will be offered.

#### STUDENT SERVICES

4030 Georgia Boulevard · San Bernardino, CA 92407 · (909) 384-1471 · lorraine.perez@sbcusd.com

<sup>\*</sup> California State Auditor's comment appears on page 85.

• In addition to distributing information about the educational rights of youth experiencing homelessness in all schools and SBCUSD department buildings, information will also be placed in public places including libraries, shelters, food pantries and other locations frequented by families of such youth, as federal law requires. In addition, as recommended in the report as aligning to best practices, SBCUSD will include the protections set forth in federal and state laws in the information distributed, to mitigate families' and youth's hesitance to disclose their living situation.

Current practices include liaisons visiting every school in SBCUSD at the beginning of every school year to ensure that the state provided posters are posted and visible in the front office. Liaisons provide new or additional posters to schools as needed. In addition, state provided posters, A.T.L.A.S. pamphlets and liaison business cards are provided at local motels, community agencies and shelters frequented by youth and families experiencing homelessness. As SBCUSD cannot mandate or require public and private business to keep this information visible on their premises, liaisons will schedule regular visits to meet with managers and staff at these locations to provide additional information, if needed. In addition, A.T.L.A.S. liaisons will go to the other public locations, as recommended in the report, to provide information that will benefit youth and families. Regularly scheduled visits to these additional locations will be added to the liaisons' rotation.

Also, as recommended as best practices, information will be added to all posters and pamphlets stating the protections set forth in federal and state laws to mitigate families' and youth's hesitance to disclose their living situation. Specifically, this additional information will be added onto state provided posters with adhesive- backed paper and text with this information will be added to all pamphlets and information posted or sent to families and school sites.

 Publish information on the SBCUSD websites about the educational rights and protections of youth experiencing homelessness.

As of the time of this response, this information has been added to the SBCUSD website. This information is located within the Specialized Programs Department page, under the A.T.L.A.S. (Access for Learning to All Students) program, the program serving our families and youth in homeless situations.

I hope this response serves as evidence of our cooperation and commitment to serving all students experiencing homelessness in our schools.

Respectfully,

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Angela Urquidies

Director, Specialized Programs

# **Comment**

# CALIFORNIA STATE AUDITOR'S COMMENT ON THE RESPONSE FROM SAN BERNARDINO

To provide clarity and perspective, we are commenting on San Bernardino's response to our audit. The number below corresponds to the number we have placed in the margin of San Bernardino's response.

Throughout the audit process, we engaged in numerous conversations with San Bernardino regarding our recommendations. However, until it submitted this response, San Bernardino did not advise us of the actions that it now asserts to have taken to implement this recommendation. As a result, we were unable to review and analyze the changes it claims to have made to its website. However, we look forward to reviewing any documentation San Bernardino provides as part of its 60-day response to our recommendations to demonstrate the actions it has taken to implement this recommendation.





Adam Clark, Ed.D • Superintendent

GOVERNING BOARD

Robert W. Lawson President
John Fox Vice President
R. Tony Gross Trustee
Dr. A. C. "Tony" Ubalde, Jr.
Christy Gardner Trustee

October 23, 2019

Elaine M. Howle, CPA California State Auditor 621 Capitol Mall, Suite 1200 Sacramento, CA 95814

Dear Ms. Howle, Attached is my response to the audit report titled "Youth Experiencing Homelessness: California's Education System for K-12 Inadequately Identifies and Supports These Youth."

Sincerely,

Adam Clark, Ed.D, Superintendent



Adam Clark, Ed.D • Superintendent

#### **GOVERNING BOARD**

Robert W. Lawson President
John Fox Vice President
R. Tony Gross Trustee
Dr. A. C. "Tony" Ubalde, Jr. Trustee
Christy Gardner Trustee

October 23, 2019

Dear Elaine Howle, California State Auditor:

In response to the findings and recommendations within the "Youth Experiencing Homelessness: California's Education System for K-12 Inadequately Identifies and Supports These Youth," as related to the Vallejo City Unified School District, we agree with the findings and concur with implement the recommendations.

Thank you,

Adam Clark, Ed.D. Superintendent