## Table 3

The Chamber Could Not Demonstrate That It Delivered Some Services for Which It Was Paid

CONTRACT		UNSUBSTANTIATED DELIVERABLES
Tourism district assessment subcontract with Visit Anaheim	2018	Host monthly economic development meetings with Visit Anaheim, the Chamber, the city's director of community and economic development, and two city councilmembers. The Chamber provided evidence of calendared meetings from 2018, but did not clearly indicate the purposes of those meetings or how they aligned with this deliverable.
	2020	Include Visit Anaheim and tourism-related organizations in six visits to businesses to discuss potential relationships to tourism, sports, or national associations. Chamber provided evidence of five calendared meetings from 2020, but they did not clearly indicate the purposes of those meetings or how they aligned with this deliverable.
	2021	No work plan containing agreed-upon deliverables.
Sponsorship agreement with the city of Anaheim	2019–2020	Develop a program to encourage Anaheim businesses to purchase locally. The Chamber provided some research it had conducted and other documentation indicating that it had not developed a purchasing program for local businesses.
		DELIVERABLES NOT PROVIDED
Shop-and-dine- local contract with the city of Anaheim	2020–2021	<ul> <li>Purchasing Program: Create local purchasing preferences, local incentives, and education for businesses and purchasing agents.</li> <li>Hiring Program: Engage Anaheim employers to connect with the community, aggregate resources and incentives for local hiring, promote local job opportunities, and interface with Anaheim Workforce Development Board to maintain a jobs board listing of available hiring opportunities.</li> </ul>

Source: Auditor's analyses of city contracts and a related subcontract.